



NEW YORK CITY COMPTROLLER  
**SCOTT M. STRINGER**

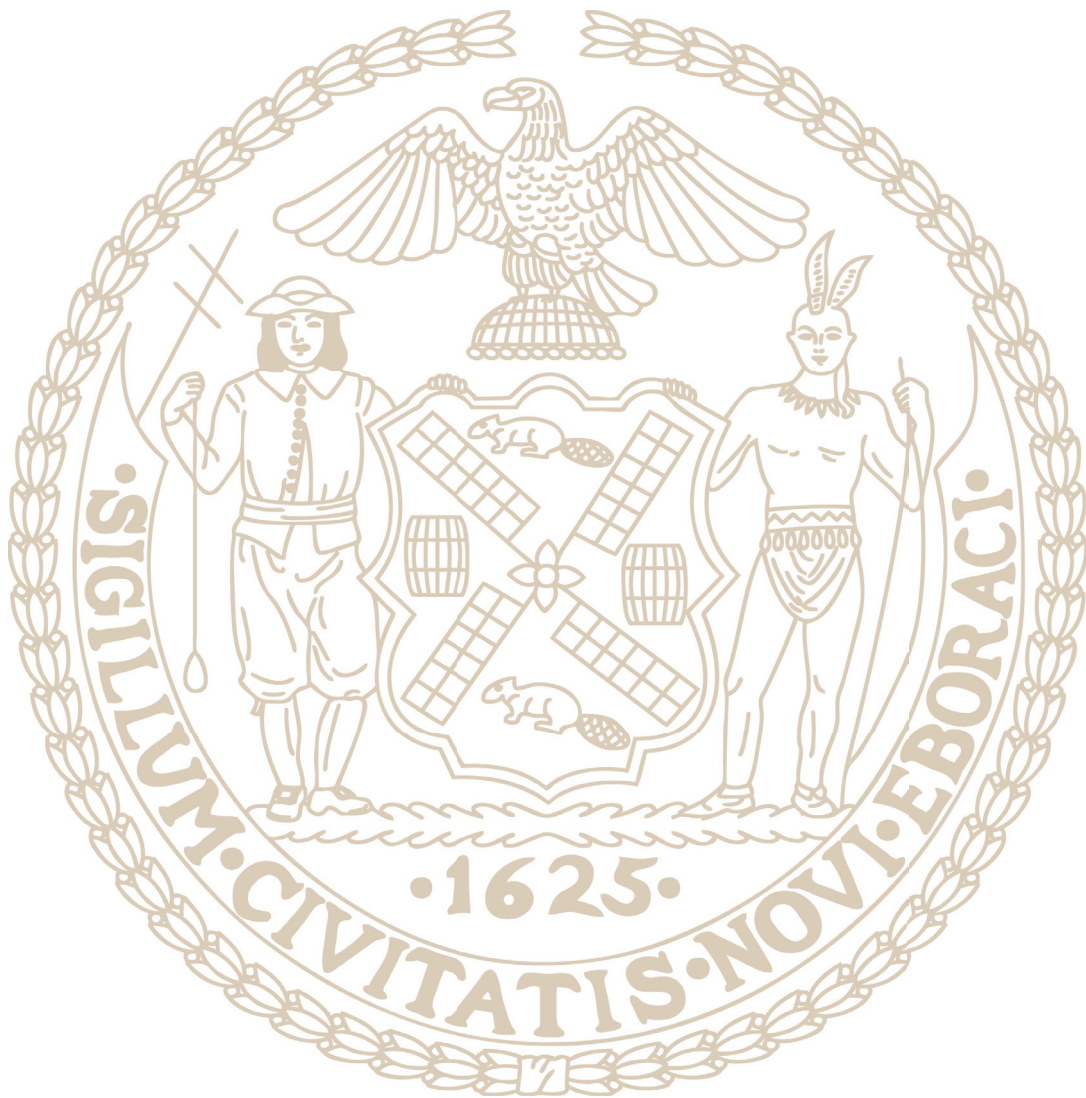
Diversity Office, Bureau of Policy and Research



November 2017

# Making the Grade:

## New York City Agency Report Card on Minority- and Women-Owned Business Enterprises



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# Executive Summary

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New York City is home to the most diverse business community in the country, and the success of New York City's minority- and women-owned businesses (M/WBEs) – which collectively employ almost 600,000 New Yorkers – is critical to the city's economy.<sup>1</sup> This is particularly the case in communities where business owners are confronting today's deep affordability crisis while facing long entrenched economic disparities.

The City has the ability to confront both of these challenges by choosing to purchase goods and services from M/WBEs that are likely to use those funds to grow jobs, invest locally, and create wealth in all corners of the five boroughs.<sup>2</sup> In addition, by contracting with a diverse array of businesses, the City fosters the competition needed to spend taxpayer dollars most efficiently. Consequently, a vibrant M/WBE program is vital for the fiscal and economic health of the City and its communities.

Since 2014, the Office of New York City Comptroller Scott M. Stringer has annually evaluated the performance of the City and its individual agencies on their spending with M/WBEs.<sup>3</sup> Building on that previous work, this year's report provides both an analysis of the City's 2017 M/WBE performance and a more comprehensive review of the M/WBE program as a whole since 2014.

The City has made tangible progress since 2014. In 2015, Mayor de Blasio set a goal of awarding \$16 billion to M/WBEs by 2025.<sup>4</sup> Building on that commitment, in September 2016, the Mayor designated high-level City Hall personnel to oversee the M/WBE program and committed the City to awarding 30 percent of the dollar value of contracts to M/WBEs by 2021 while increasing the number of certified M/WBEs to 9,000 by 2019.<sup>5</sup> In May 2017, the City announced that it was on its way to meeting the \$16 billion goal and had grown the number of certified firms to over 5,000.<sup>6</sup> And, more recently, the City's Fiscal Year (FY) 2017 Agency Procurement Indicators Report found that the City had increased its M/WBE procurement awards from \$463.5 million in FY 2015 to \$1.037 billion in FY 2017.<sup>7</sup>

While these announcements demonstrate positive steps forward, this report finds that there is ample room for continued progress. Specifically, in FY 2017:

- The City procured a total of \$21 billion in goods and services, of which slightly more than \$1 billion, or only 4.9 percent, was awarded to M/WBEs.<sup>8</sup>
- Only 22 percent of New York City's 5,259 certified M/WBEs received City spending.
- Overall, the City received a "D+" grade from the Comptroller's Office, the same as in FY 2016. More specifically, the City earned a C grade with Asian American-owned firms, a D grade with Hispanic-owned firms and women-owned firms, and an F grade with Black-owned businesses.
- Compared to FY 2016, grades increased at 13 agencies, but decreased at seven agencies and stayed the same at 11 agencies. Overall, 42 percent of agencies saw their grade increase in the last year.

- Three agencies received an “A” grade, the Commission on Human Rights, the Department for the Aging, and the Department of Small Business Services, while four agencies received “F” grades, the Department of Buildings, the Department of Citywide Administrative Services, the Department of Sanitation, and the Department of Transportation. Notably, the combined amount spent overall for the three agencies that received an “A” grade is less than one percent of the dollars graded in FY 2017, while the 13 agencies that received either a “D” or “F” grade account for 89 percent of the City’s grade.

With the FY 2017 analysis complete, the Comptroller’s Office has analyzed the last four years of data on the City’s M/WBE program and found that:

- M/WBE awards, as a share of total City contracts, increased from 3.9 percent in FY 2014 to 4.9 percent in FY 2017, although a high of 5.3 percent was reached in FY 2015.
- Annual spending with M/WBEs increased to \$554 million in FY 2017, a \$208 million increase since FY 2014.
- The number of City-certified M/WBEs increased from 4,115 in FY 2015 to 5,259 in FY 2017 and the percentage of M/WBEs that received spending increased from 18 percent to 22 percent during this time.
- Compared to FY 2014, more City agencies are receiving “A” and “B” grades while fewer are receiving “D” and “F” grades in FY 2017. Specifically, in FY 2014, only two agencies earned an “A” or “B” while 21 received a “D” or “F,” compared to FY 2017, when 12 agencies earned an “A” or “B” and 13 received a “D” or “F.”

The City must continue to make progress to meet its important goal of awarding 30 percent of the dollar value of contracts to M/WBEs by 2021. Indeed, City leadership on this issue is of national importance, as New York and the nation face the potential for federal disinvestment in programs that support M/WBEs, including a proposal by President Trump to eliminate the Minority Business Development Agency (MBDA) and cut funding for the Small Business Administration (SBA).<sup>9</sup> For that reason, this report also makes a number of policy recommendations that will help the City attain the Mayor’s goals and increase its spending with M/WBEs. Specifically, this report calls on the City to take the following steps:

- 1. The City should assess large contracts with upcoming renewals and consider re-bidding those contracts to create new M/WBE opportunities.** A number of the City’s largest contracts will reach their conclusion in the coming years, presenting an opportunity for the City to evaluate whether they should be renewed or re-bid. That decision is made on a case-by-case basis. However, through re-bidding and “debundling” them into smaller contracts, greater procurement opportunities could exist for M/WBEs. For instance, in FY 2017, the City’s largest vendors received \$2.3 billion in City spending. These vendors collectively hold 148 contracts ending over the next four years with a combined total value of \$4.5 billion.<sup>10</sup> Local Law 1 already requires the City to review new procurements over \$10 million to examine whether they should be “debundled.” Although this law does not require the City to conduct the same

review of large renewal contracts, the City should still determine whether it is appropriate to exercise renewal or to re-bid at the point of expiration.

- 2. A working group composed of all certifying bodies and relevant stakeholders from the City and State should convene to streamline the M/WBE certification process and move towards a single platform for certification.** Currently, there are more than 10 institutions that certify businesses in New York City that are owned by minorities, women, or other historically disadvantaged groups. Even with recent improvements, the redundancy within the various certification processes poses a barrier to firms seeking to certify across multiple government agencies. The City should work with other certifying entities to simplify the process and make it easier for M/WBEs to become certified across multiple government agencies. The Office of the New York City Comptroller will work collaboratively with interested parties to pursue this goal.
- 3. Every City agency should hire a full time Chief Diversity Officer to focus exclusively on M/WBE accountability.** Local Law 1 requires every agency to designate an executive officer as an M/WBE Officer, but the application of this requirement is uneven, and it does not require the M/WBE Officer to focus full time on supplier diversity. In order to drive compliance, each agency should hire a Chief Diversity Officer (CDO). Similar to the M/WBE Officer, the CDO would report directly to the agency head. However, M/WBE accountability would be the full time focus of the CDO, rather than just one part of their larger portfolio. This directive could be given by City Hall, or could be accomplished through City Council legislation to create long term sustainability beyond any one administration.

As with previous years, these findings are based on a review of 32 City agencies: 31 mayoral agencies and the Office of the Comptroller. The grades are based on actual spending with M/WBEs during the fiscal year rather than the value of contracts awarded, because the value of contracts may or may not result in real dollars being spent over time. Therefore, the grades represent an assessment of the City's real-time utilization of M/WBEs, rather than an estimate of future year M/WBE spending.

2016

Mayor de Blasio created the Mayor's Office of M/WBEs and set goals of certifying 9,000 M/WBEs by 2019 and awarding 30 percent of City contracts to M/WBEs by 2021.<sup>19</sup>

2015

Mayor de Blasio set a goal of awarding a minimum \$16 billion in City contracts to M/WBEs by 2025.<sup>18</sup>

2013

Local Law 1 was enacted, updating M/WBE program goals from 2005 and lifted the \$1 million cap on contracts subject to aspirational goals.<sup>17</sup>

2005

Local Law 129 was enacted, re-establishing the M/WBE program with aspirational goals for City agencies to award a percentage of contracts between \$5,000 and \$1 million to M/WBEs by ethnicity and industry.<sup>16</sup>

2004

Second NYC disparity study was commissioned, showing continued underrepresentation of M/WBEs in City contracts.<sup>15</sup>

1994

NYC's first M/WBE program ended.

1994

Mayor Giuliani significantly modified the M/WBE program, eliminating the 10 percent allowance and stating that the process must become "ethnic-, race-, religious-, gender- and sexual-orientation-neutral."<sup>14</sup>

1992

Mayor Dinkins created NYC's first M/WBE program, directing 20 percent of City procurement be awarded to M/WBEs and allowing the City to award contracts to M/WBEs with bids 10% higher than the lowest bid.<sup>13</sup>

1992

First NYC disparity study commissioned, finding that M/WBEs had a disproportionately small share of City contracts.<sup>12</sup>

1989

US Supreme Court ruling, *City of Richmond vs. J.A. Croson Co.*, held that in order to establish an M/WBE program, a municipal government needs to show statistical evidence of a disparity existing between businesses owned by men, women and persons of color.<sup>11</sup>

## History of New York City's M/WBE Program

New York City's M/WBE program has its roots in the 1990s when the City commissioned its first disparity study to evaluate the availability of M/WBEs capable of performing work for the City and determine whether those businesses were underutilized in City procurement. The M/WBE program has evolved over time and is currently enshrined in Local Law 1 of 2013.

## Recent Progress

In 2016, the City announced the creation of the Mayor's Office of M/WBEs and set the goal of doubling the number of certified M/WBEs from 4,500 to 9,000 by 2019 and awarding 30 percent of the dollar value of City contracts to M/WBEs by 2021.<sup>20</sup> Since that time, the City has taken several actions that have helped grow the number of certified firms to over 5,000 and increase the amount awarded to M/WBEs to \$1.037 billion in FY 2017.<sup>21</sup> These steps include:

- **Awarding Contracts:** In January 2017, the New York City Department of Housing Preservation and Development (HPD) announced that eight M/WBE teams had been selected to lead the construction of six new affordable housing developments on City-owned land.<sup>22</sup> While these agreements do not count towards Local Law 1 M/WBE goals because of their procurement methods, they still result in M/WBEs receiving City contracts.
- **Creating Community Partnerships:** In February 2017, new community partnerships were announced to help M/WBEs certify or re-certify with the City and improve their profiles in the City's M/WBE Directory. The directory provides agency contracting officers with a searchable list of certified businesses that includes contact information and details on the goods or services these firms could provide to the City.<sup>23</sup>

- **Providing Financing:** In March 2017, the City launched a Contract Financing Loan Fund to enable M/WBEs to apply for low-interest contract financing loans of up to \$500,000, increasing the ability of firms to gain access to capital.<sup>24</sup> The City disbursed \$865,575 between the launch in March 2017 and the end of FY 2017.<sup>25</sup>
- **Improving Certification:** Also in March 2017, the City reduced the number of duplicative and unnecessary tax documents applicants needed to submit to become certified. To further expedite the certification process, the City also created a separate, simplified certification application for small businesses owned and operated by a sole proprietor.<sup>26</sup>

In addition to these New York City-led initiatives, the New York State Legislature and New York City Council also passed legislation that has the potential to increase opportunities for M/WBEs and the City.<sup>27</sup>

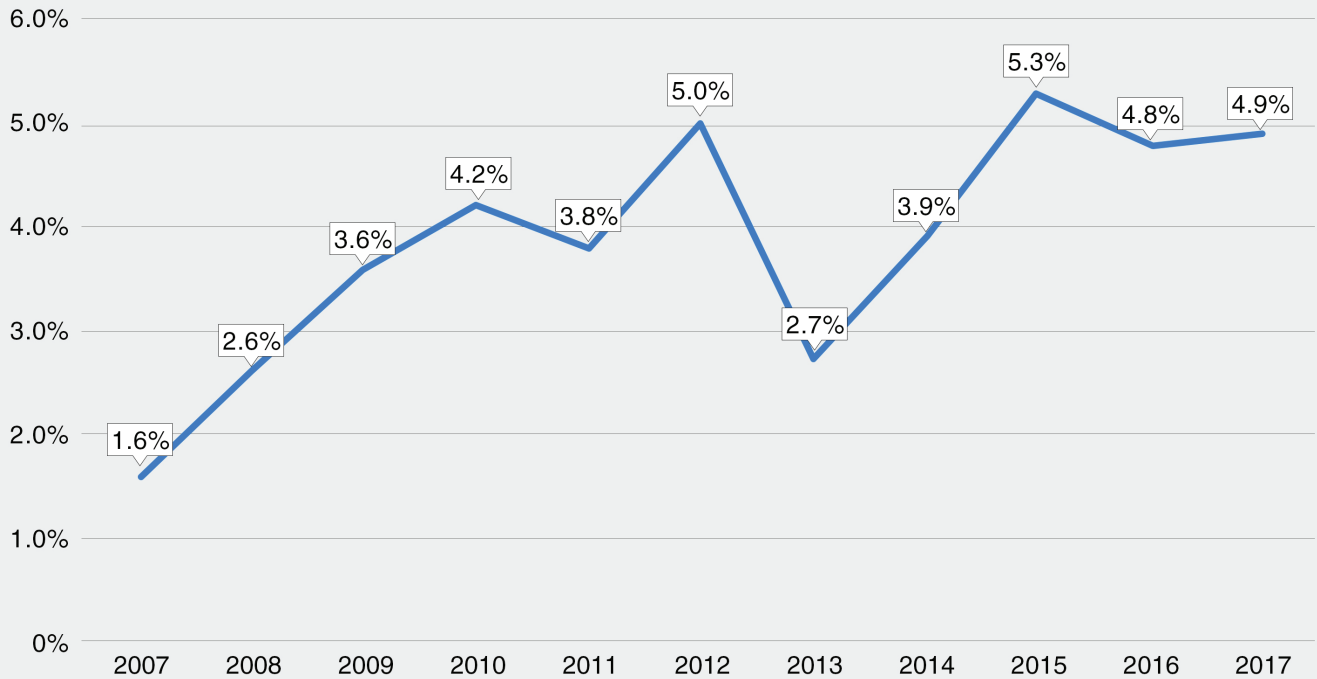
- The New York State Legislature passed a bill that eliminates the requirement that M/WBEs have a personal net worth of less than \$3.5 million in order to participate in the State M/WBE program.<sup>28</sup> This is in line with New York State's most recent disparity study, released subsequent to this passage, which disputes the assumption that high personal net worth ensures more equal access to business capital.<sup>29</sup> As the study found, M/WBEs experience discrimination in the credit market regardless of personal net worth, creating a barrier to obtaining the capital that is necessary for completing government contracts. The bill would allow these firms to benefit from programs designed to combat that discrimination and increase business capacity. This legislation will also have a tremendous impact on minority asset managers, who often function as investors with both the City and the State.
- The New York State Legislature passed a bill that will allow the Procurement Policy Board to raise New York City's micropurchase spending threshold for goods and services to \$150,000 from the current threshold of \$20,000.<sup>30</sup> This will allow for shorter procurement timelines that are more aligned with firm sizes, giving M/WBEs a better chance to compete.
- The New York City Council passed a bill explicitly prohibiting discrimination against firms owned by minorities, women, or LGBTQ individuals when they bid on contracts. This codifies anti-discrimination protections to every business owner who bids on City contracts.<sup>31</sup>



## M/WBE Contract Awards

As shown in Chart 1 below, M/WBE awards, as a share of total City procurement, increased from 3.9 percent in FY 2014 to 4.9 percent in FY 2017, although it reached a high of 5.3 percent in FY 2015.

**Chart 1:**  
**M/WBE Share of City Procurement, FY 2007 - FY 2017**



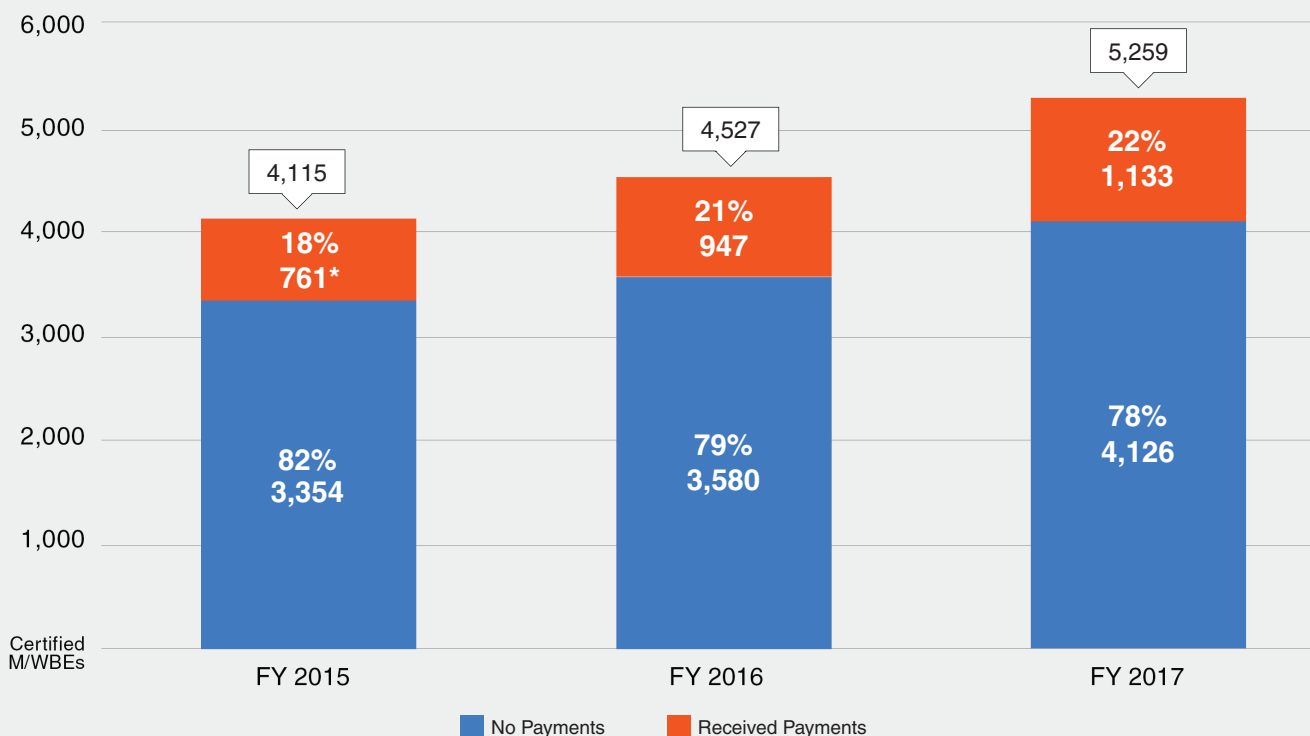
Source: Mayor's Office of Contract Services Agency Procurement Indicators: Fiscal Years 2007 to 2017, and OneNYC: Minority and Women-Owned Business Enterprise Bulletin, Sept. 2015.

In FY 2017, the City awarded \$1.037 billion to M/WBE firms, up from \$696.5 million in FY 2016 and \$463.5 million in FY 2015.<sup>32</sup> Similarly, annual spending with M/WBE firms has also increased, growing to \$554 million in FY 2017, a \$208 million increase since FY 2014.<sup>33</sup> While these increases represent important progress, the share of City procurement awarded to M/WBE firms remains under five percent of total procurement.

## Spending and Certification

While the City has worked aggressively to certify new M/WBEs, there remains a low correlation for M/WBEs between certification and securing City business. As shown in Chart 2 below, the number of City-certified M/WBEs increased from 4,115 in FY 2015 to 5,259 in FY 2017 while the number of M/WBEs that received spending increased from 18 percent to 22 percent during this time.

**Chart 2:**  
**Certified M/WBEs Receiving Spending: FY 2015, FY 2016, and FY 2017**



**Table 1:**  
**M/WBE Prime and Sub-vendors FY 2015, FY 2016, and FY 2017**

Year	Number Certified M/WBEs	Prime Vendors	Sub-vendors**	Prime and Sub-vendors
FY 2015	4,115	668	121	28
FY 2016	4,527	741	272	66
FY 2017	5,259	889	329	85

\*M/WBEs that received payments is a unique count, taking into account the M/WBEs who worked as both prime vendors and sub-vendors.

Source: Small Business Services Online M/WBE Database and Checkbook NYC.

Checkbook NYC data is drawn from the NYC Financial Management System. Payments made to subcontractors but not reported do not appear.

As shown in Table 1, of the 5,259 M/WBEs that received City spending in FY 2017, 889 received prime vendor payments while only 329 received sub-vendor payments. 85 M/WBEs that received prime vendor payments also received sub-vendor payments.<sup>34</sup>

## Citywide Grades

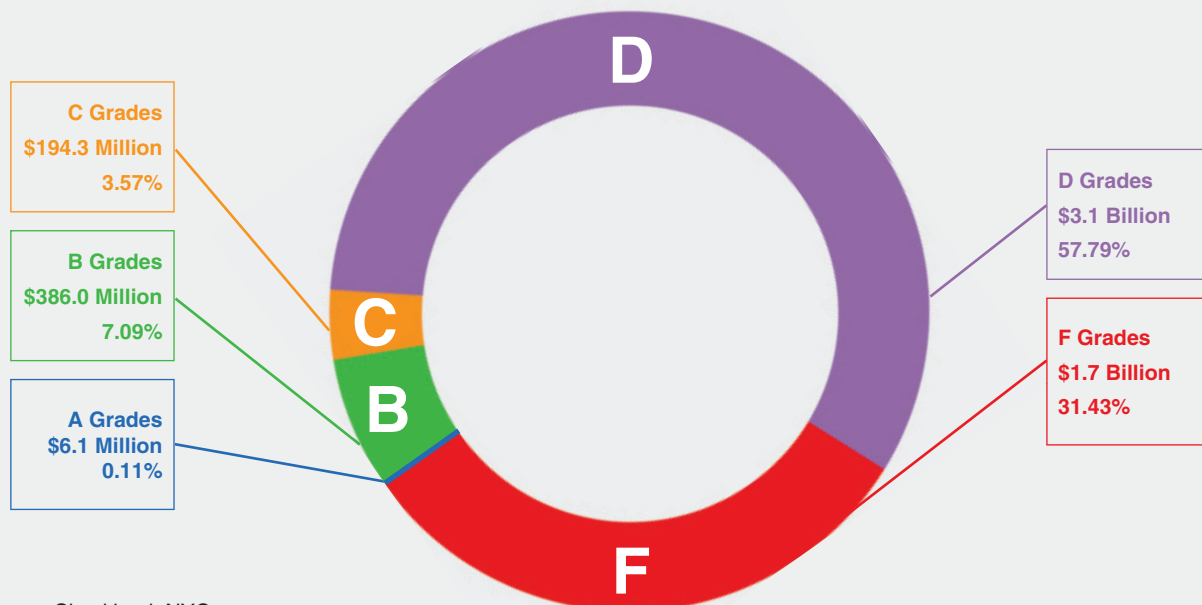
As with prior *Making the Grade* reports, the 31 mayoral agencies graded are subject to Local Law 1 M/WBE participation goals. The grades are based on actual spending within FY 2017, rather than on the value of contracts awarded, which may or may not result in payments being received by M/WBEs.<sup>35</sup>

Overall, the City's grade for FY 2017 remains unchanged at "D+." The City earned a "C" grade with Asian American-owned firms, a "D" grade with Hispanic-owned firms and women-owned firms, and an "F" grade with Black-owned businesses. The City earned a "D" in FY 2014 and received a "D+" in both FY 2015 and FY 2016.

## Agency Grades

In FY 2017, of the 31 mayoral agencies, three received an "A," nine received a "B," six received a "C," and 13 received a "D" or "F" grade. Although a number of agencies increased their spending with M/WBEs, the combined amount spent by the three agencies that received an "A" is less than one percent of the dollars graded in FY 2017, while the 13 agencies that received either a "D" or "F" grade account for 89 percent of the City's grade. For this reason, as shown in Chart 3, the city's overall grade remained a "D+" despite an increase in M/WBE spending by several agencies.

**Chart 3:  
Composition of Citywide M/WBE Grades by Eligible Spending, FY 2017**



Source: Checkbook NYC.

While not a mayoral agency, the Comptroller's Office is graded annually in this report and received a "B" in FY 2017. Table 2 provides each agency's assigned grade and compares grades from FY 2017 to the last three fiscal years (FY 2014, FY 2015, and FY 2016). Additional information about individual agency grades is available in Appendix A.

**Table 2:  
Comparison of FY 2017, FY 2016, FY 2015 and FY 2014 Grades**

Agency Name	FY17	FY16	FY15	FY14	FY16 -FY17 Change
Commission on Human Rights	A	B	C	C	↑1
Department for the Aging	A	B	C	D	↑1
Department of Small Business Services	A	B	F	D	↑1
Civilian Complaint Review Board	B	D	C	C	↑2
Department of Consumer Affairs	B	B	C	D	No Change
Department of Cultural Affairs	B	C	C	B	↑1
Department of Health and Mental Hygiene	B	C	C	C	↑1
Department of Housing Preservation and Development	B	A	A	D	↓1
Department of Parks and Recreation	B	C	C	D	↑1
Department of Youth and Community Development	B	C	C	C	↑1
Landmarks Preservation Commission	B	C	B	B	↑1
NYC Taxi and Limousine Commission	B	D	D	D	↑2
Administration for Children's Services	C	C	C	C	No Change
Business Integrity Commission	C	F	D	D	↑2
Department of City Planning	C	B	C	C	↓1
Department of Probation	C	D	D	C	↑1
Fire Department	C	C	D	D	No Change
Office of Administrative Trials and Hearings	C	D	C	D	↑1
Department of Correction	D	C	D	D	↓1
Department of Design and Construction	D	D	C	D	No Change
Department of Environmental Protection	D	D	F	F	No Change
Department of Finance	D	C	D	F	↓1
Department of Homeless Services	D	D	D	D	No Change
Department of Information Technology and Telecommunications	D	D	D	F	No Change
Human Resources Administration	D	D	D	D	No Change
Law Department	D	C	D	C	↓1
Office of Emergency Management	D	D	D	D	No Change
Department of Buildings	F	F	D	D	No Change
Department of Citywide Administrative Services	F	D	D	D	↓1
Department of Sanitation	F	F	F	F	No Change
Department of Transportation	F	D	D	D	↓1
Office of the Comptroller	B	B	C	C	No Change

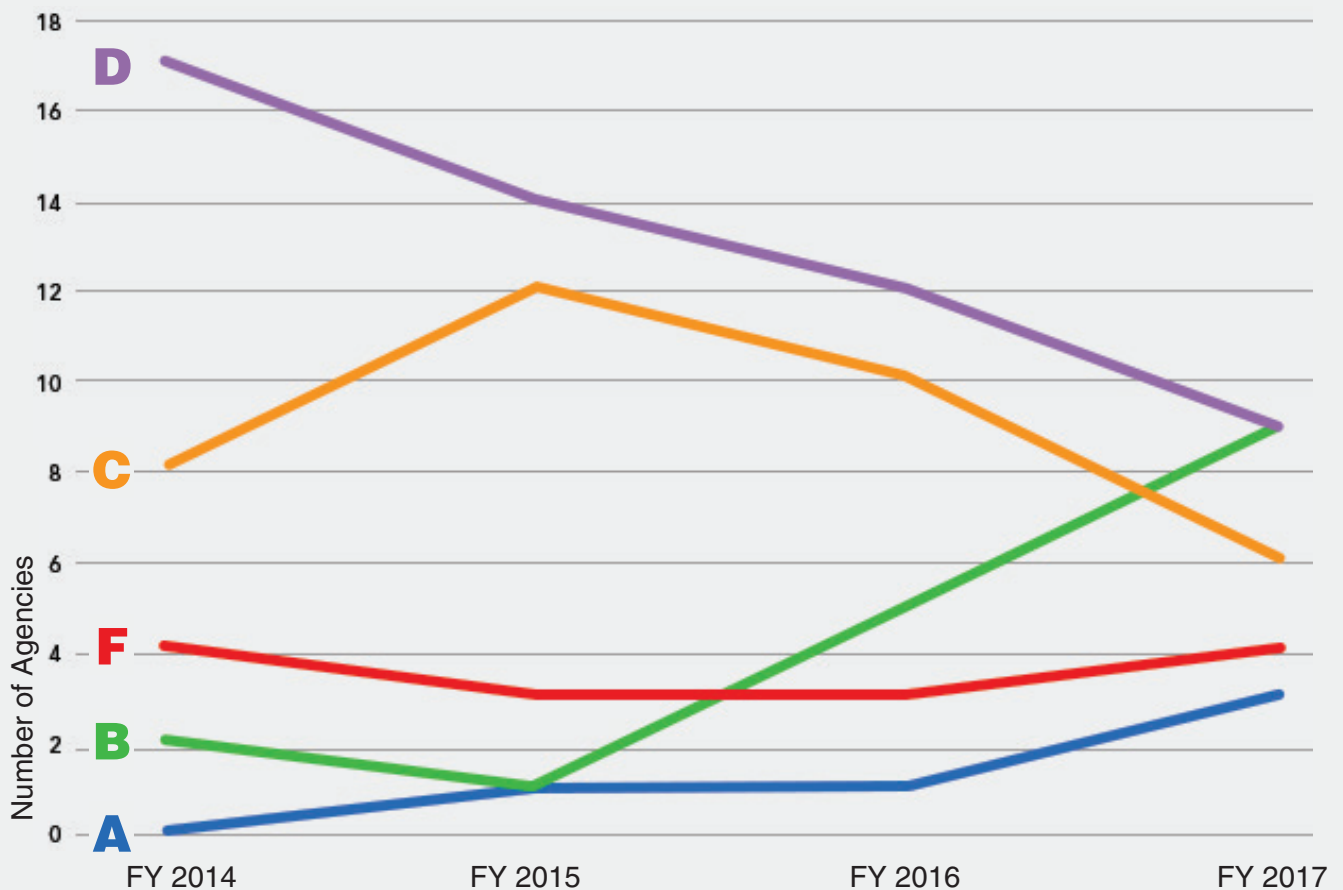


Overall, in FY 2017, 13 grades increased, 11 remained the same, and seven declined, meaning that 42 percent of agencies increased their grade since FY 2016. Three agencies—the Commission on Human Rights, the Department for the Aging, and the Department of Small Business Services—received an “A” grade for the first time while the sole “A” grade recipient of FY 2016—the Department of Housing Preservation and Development—fell to a “B” in FY 2017.

Nine agencies—the Department of Environmental Protection, the Department of Homeless Services, the Department of Information Technology and Telecommunications, the Human Resources Administration, the Office of Emergency Management, the Department of Buildings, the Department of Citywide Administrative Services, the Department Sanitation, and the Department of Transportation—have received “D” or “F” grades in each of the last four years. In FY 2017, three agencies dropped from a “C” to a “D,” the Department of Correction, the Department of Finance, and the Law Department. Similarly, the Department of Citywide Administrative Services and the Department of Transportation fell from a “D” to an “F,” while the Department of Buildings and Sanitation failed to raise their FY 2016 “F” grade and remained at that level in FY 2017.

As shown in Chart 4 below, FY 2017 marked the highest number of “A” and “B” grades awarded in the previous four years. However, the number of agencies receiving an “F” grade also grew. The number of agencies receiving a “C” or “D” grade declined, as was also the case in FY 2016.

**Chart 4:**  
**Agency Letter Grades, FY 2014, FY 2015, FY 2016, and FY 2017**



Since FY 2014, more City agencies are receiving “A” and “B” grades while fewer are receiving “D” and “F” grades. In FY 2014, two agencies earned an “A” or “B” while 21 received a “D” or “F” compared to FY 2017, when 12 agencies earned an “A” or “B” and 13 received a “D” or “F.”

The improvement in grades reflects the fact that agencies have increased their spending with M/WBEs in the last four years. Specifically, 13 agencies have seen their M/WBE spending increase by more than ten percent since FY 2014 while only six have seen the annual percent of M/WBE spending fall during this time.

## Methodology

To calculate each grade, the Comptroller’s Office relied on Checkbook NYC, its online transparency website, which uses information entered into the City’s centralized Financial Management System (FMS) by agency staff. The FY 2017 spending data for each agency was extracted, analyzed by the population and industry categories established in Local Law 1, and then compared against the Local Law 1 Citywide M/WBE participation goals.

As with each year’s report, grades for FY 2017 are based on total spending by each agency across the four Local Law 1 industry categories and the Local Law 1 defined groups within each industry classification. It is important to note, however, that while the industry classifications and groups set forth in Local Law 1 were applied, this is not intended to be a Local Law 1 compliance report. Rather, it is a report detailing overall agency spending with M/WBEs in FY 2017, expressed both in dollars and as a percentage of total agency spending.

Certain spending not subject to Local Law 1—such as payroll, human services, and land acquisition—was removed from the grade calculations, along with categories where specific agencies had no relevant business (i.e., construction participation goals were removed from the calculation of agencies that perform no construction). The results were then weighted to account for the agency’s spending in different industry categories (professional services, standard services, construction, and goods).

For example, if an agency spent 50 percent of its procurement budget on construction, then 50 percent of its grade is based on meeting the construction participation goals under Local Law 1. After weighting, scores were assigned a value and converted into a letter grade. While certain additional exclusions do exist, they are limited in number and do not mirror the exempted procurement award methods listed in Local Law 1. Rather, the exclusions are based on the availability (or lack thereof) of M/WBEs to meet agency procurement requirements within a particular award method or contract type.

The worksheets used to calculate each agency grade appear in Appendix B and a complete explanation of the report’s methodology can be found in Appendix D. Subcontract data for each agency can be found in Appendix C

## Strategies to Increase M/WBE Utilization

This report has now analyzed four fiscal years of agency data, observing some progress but little overall growth in procurement awards with M/WBEs. To accelerate the City's growth, this report includes several recommendations that the City can pursue as part of its efforts to achieve 30 percent utilization of M/WBEs.

***Recommendation: The City should assess large contracts with upcoming renewals and consider re-bidding those contracts to create new M/WBE opportunities.***

A review of disparity studies conducted by the U.S. Minority Business Development Agency, which included New York City, found that 60 percent of M/WBEs named large project sizes as a barrier to public contracting.<sup>36</sup> Indeed, in the past three years, the City awarded 100 contracts above \$25 million, and only two were awarded to M/WBEs.<sup>37</sup> A number of these large contracts will reach their conclusion in the coming years, presenting an opportunity for the City to evaluate whether they should be renewed or re-bid. While that decision is made on a case-by-case basis, through re-bidding and “debundling” them into smaller contracts, more procurement opportunities could exist for M/WBEs. In addition, the City may consider asking prime vendors to voluntarily allocate more work to M/WBE subcontractors.

For instance, in FY 2017, the City's largest vendors received \$2.3 billion in City spending, as demonstrated in Table 3 and Chart 5. However, only \$95.4 million of that, or 4.2 percent, was spent with M/WBEs, including one M/WBE prime vendor receiving \$72,676,147 and 69 M/WBE sub-vendors collectively receiving \$22,754,162.<sup>38</sup> These top vendors hold 148 contracts that are ending within the next four years, with a combined total value of \$4.5 billion.<sup>39</sup> Therefore, substantial opportunity to increase M/WBE spending exists in the coming years.

**Table 3:  
Largest Businesses Receiving City Dollars in FY 2017\***

Prime Vendor Name	Prime Minority Status	All Spending	M/WBE Prime Spending	M/WBE Sub Spending	Percent M/WBE Spending
Liro Program & Construction Management, PC	Non-Minority	\$158,697,452	\$0	\$3,385,801	2.1%
CDW Government LLC	Non-Minority	\$154,279,390	\$0	\$0	0.0%
Waste Management Of New York LLC	Non-Minority	\$148,571,894	\$0	\$0	0.0%
Ace American Insurance Co.	Non-Minority	\$145,186,098	\$0	\$0	0.0%
Leon D. Dematteis Construction Corp.	Non-Minority	\$135,443,804	\$0	\$0	0.0%
Telesector Resources Group Inc. A Verizon Services Group	Non-Minority	\$102,353,142	\$0	\$0	0.0%
FJC Security Services, Inc.	Non-Minority	\$98,645,160	\$0	\$0	0.0%
Mill Basin Bridge Constructors LLC	Non-Minority	\$93,742,292	\$0	\$5,610,580	6.0%
Citnalta Construction Corp.	Non-Minority	\$86,931,204	\$0	\$0	0.0%
Arnell Construction Corp.	Non-Minority	\$86,727,982	\$0	\$0	0.0%
International Business Machines Corp.	Non-Minority	\$84,864,121	\$0	\$0	0.0%
Tishman Construction Corporation of NY	Non-Minority	\$83,094,977	\$0	\$1,182,385	1.4%
Apple Inc.	Non-Minority	\$75,085,906	\$0	\$0	0.0%
Adam's European Contracting Inc.	Women	\$72,676,147**	\$72,676,147	\$0	100%
SLSCO LP	Non-Minority	\$72,067,823	\$0	\$3,378,465	4.7%
Covanta Sustainable Solutions LLC	Non-Minority	\$71,774,211	\$0	\$0	0.0%
FJ Sciamè Construction Co Inc.	Non-Minority	\$69,943,232	\$0	\$0	0.0%
Tully Construction Co. Inc.	Non-Minority	\$68,526,045	\$0	\$2,399,653	3.5%
John Picone Inc.	Non-Minority	\$64,857,223	\$0	\$533,773	0.8%
Koch Skanska, Inc.	Non-Minority	\$64,825,156	\$0	\$881	0.0%
EW Howell Co LLC	Non-Minority	\$64,118,734	\$0	\$0	0.0%
Welsbach Electric Corp.	Non-Minority	\$60,762,863	\$0	\$147,550	0.2%
Kiewit-Shea Constructors, AJV	Non-Minority	\$59,512,249	\$0	\$24,890	0.0%
Restani Construction Corp.	Non-Minority	\$58,324,011	\$0	\$52,557	0.1%
WDF Inc.	Non-Minority	\$58,187,732	\$0	\$5,142,198	8.8%
Volmar Construction Inc.	Non-Minority	\$58,156,226	\$0	\$895,429	1.5%
<b>Total</b>		<b>\$2,297,355,074</b>	<b>\$72,676,147</b>	<b>\$22,754,162</b>	<b>4.2%</b>

Source: Checkbook NYC. \*Checkbook NYC Data is drawn from the NYC Financial Management System. Payments made to subcontractors but not reported do not appear.

\*\*Adam's European Contracting Inc. received \$21,043,908 in City spending in FY 2017 as a non-minority firm before certifying as a woman-owned firm in October 2017. Once certified as an M/WBE, the company received \$51,632,239, totaling \$72,676,147 for FY 2017.



**Chart 5:  
M/WBE Share of Spending among Largest Vendors, FY 2017**

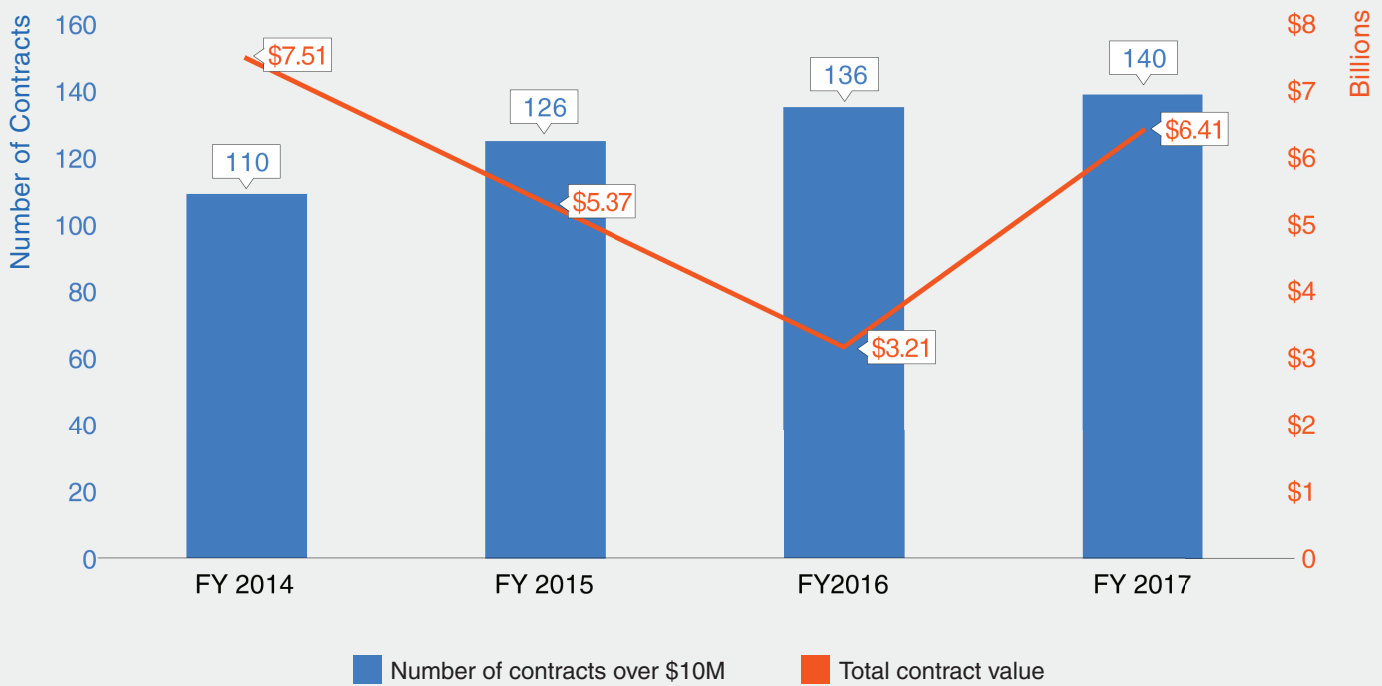


Source: Checkbook NYC. \*Checkbook NYC Data is drawn from the NYC Financial Management System. Payments made to subcontractors but not reported do not appear.

Although not all of these contracts have renewal terms, the renewal or expiration of these contracts may be an opportune time to engage large vendors and encourage an increase in M/WBE utilization, depending on the circumstances. For that reason, where appropriate, the City should have an ongoing dialogue with its largest vendors to ensure that M/WBE opportunities are thoroughly considered. While contracts are not renegotiated when renewed, nothing would prevent a vendor from voluntarily increasing M/WBE utilization. During this process, large vendors who have not engaged M/WBE subcontractors should be formally encouraged to do so.

In addition, if not being renewed, the City should explore the opportunity to re-bid and then debundle these large contracts into smaller contracts. Local Law 1, as well as its precursor, Local Law 129, requires the City Chief Procurement Officer (CCPO) to review new procurements valued over \$10 million to evaluate whether it is practicable and fiscally advantageous to debundle them.<sup>40</sup> However, this has not led to a decrease in large-scale contracts. In fact, there has been a slight increase in the number of large contracts approved by the City every year since FY 2014, as noted in Chart 6.<sup>41</sup> This strategy could be particularly effective for agencies with “F” grades, given that in FY 2017, three of the four agencies with failing grades procured \$3.9 billion in large contracts.<sup>42</sup>

**Chart 6:  
Large Contract Approvals FY 2014, FY 2015, FY 2016, and FY 2017**



Source: MOCS Agency Procurement Indicators: Fiscal Years 2014 to 2017

Although Local Law 1 does not require the City to conduct the same debundling review of large renewal contracts, the City should still determine whether it is appropriate to exercise renewal or to re-bid at the point of expiration. This is especially true for those contracts that were let prior to Local Law 1 or Local Law 129. Under those circumstances where the CCPO has previously determined that it was not practicable or advantageous to debundle a contract, or where competition among M/WBEs would not be enhanced, it is worth revisiting such a determination at the time of renewal. This is because the facts or circumstances supporting the CCPO's previous decision could have changed over the course of the contract. For example, a procurement could have been approved five years ago under the premise that it was one indivisible project with only one vendor available. There might now be more firms available to conduct that work, including M/WBEs; the City may find that the nature of the services have changed; or the project may now require multiple procurements, rather than one indivisible procurement.

With M/WBEs already struggling to compete for larger procurements, debundling contracts as appropriate could create greater opportunities for M/WBEs.<sup>43</sup> This would require a comprehensive agency-level spending analysis that identifies the future buying power of New York City including all contracts with upcoming renewals, separate from agencies' annual Local Law 63 procurement plans. In addition, in order to allow sufficient time for the competitive process, agencies would need to conduct a market analysis of available M/WBEs at least one year prior to contracts' renewal or rebidding, under the leadership of an agency Chief Diversity Officer.

***Recommendation: A working group composed of all certifying bodies and relevant stakeholders from the City and State should convene to streamline the M/WBE certification process and move towards a single platform for certification.***

Currently, there are more than 10 institutions that certify businesses in New York City who are at least 51 percent owned by minorities, women, or other historically disadvantaged groups. These institutions include the US Small Business Administration, NY NJ Supplier Diversity Council, National Gay and Lesbian Chamber of Commerce, United States Business Leadership Network, Women's Presidents Organization, Empire State Development, Port Authority of New York and New Jersey, New York School Construction Authority, Metropolitan Transportation Authority, and New York City Department of Small Business Services.

The existing M/WBE certification programs face a number of challenges that must be addressed in order to increase M/WBE utilization. At the outset, each individual certifying agency has its own separate, multi-month process for approving applications. For example, anecdotal reports indicate that the average processing time is three to four months with the New York City Department of Small Business Services, three months with the Port Authority of New York and New Jersey, and one to two months with the U.S. Small Business Administration. Further, if after multiple rounds of review, a business is denied M/WBE certification from the City due to an incomplete application, that business is barred from reapplying for three months.

M/WBE firms seeking to become certified at the local, state, and federal level must complete separate applications for each level of government. Although attempts toward universal certification have been made in the past, underlying rules or laws governing each agency's certification process prevent multiple agencies from using the same application. Fast Track applications and memoranda of understanding with third party certification bodies have been created, but M/WBEs are still required to complete multiple lengthy applications that often ask for similar information. Consequently, the redundancy within the various certification processes poses an additional barrier to firms seeking to certify across multiple government agencies, which is particularly true for M/WBEs in industries that work with multiple levels of government. For example, in the technology industry, M/WBEs may need to certify with both the City and the State because City agencies often select vendors from pre-negotiated State lists.

To address these challenges, a working group should be convened of all certifying bodies and relevant stakeholders to streamline the certification process through technology and move toward a universal certification system. By improving certification programs, the City would encourage more M/WBE firms to become certified and have access to a stronger and more diverse pool of M/WBEs, which would foster competition and help grow the City's economy.

In addition, the working group could develop solutions to other certification challenges such as the City's Emerging Business Enterprise (EBE) Program, which was designed to ensure the inclusion of businesses that are socially and economically disadvantaged. In FY 2014, the EBE Program had only certified three businesses, and has only added four businesses since.<sup>44</sup> An opportunity exists to support a diverse group of business owners who may be eligible for the program, including businesses owned by Lesbian, Gay, Bisexual, or Transgender (LGBT) persons, people with disabilities, and veterans. Growing the number of EBE-certified firms could be done by targeting these business owners directly, many of whom already have certifications that are not currently recognized by the City but are recognized in the private sector and by other states and municipalities.

***Recommendation: Every City agency should hire a full time Chief Diversity Officer (CDO) to focus exclusively on M/WBE accountability.***

This report has previously recommended that the City hire a Citywide CDO to report directly to the Mayor in order to drive compliance and focus exclusively on M/WBE strategy, spending, reporting, and accountability. At the agency level, Local Law 1 also requires agency heads to designate a direct report, such as a deputy commissioner or other executive officer, to be held accountable for the agency's M/WBE initiatives.<sup>45</sup> While each agency may have made this designation, the City should take a more aggressive approach. Each agency should have a full-time, executive-level CDO. This role will be essential to agencies' analysis of contracts for re-bidding and debundling. This directive could be given by City Hall, or could be accomplished through City Council legislation to create long term sustainability beyond any one administration.

This is critical because the current application of the Local Law 1 requirement for M/WBE Officers is uneven and does not require full time focus on supplier diversity. In reality, most executive-level M/WBE officers charged with increasing M/WBE utilization hold additional agency-wide responsibilities, making M/WBE utilization just one part of their portfolios. The responsibilities of M/WBE Officers are often passed to staff who do not have direct influence on agency policy. In addition, among agencies where CDOs are already in place, responsibilities are not uniform. Some CDOs are focused on employee diversity and others are focused on supplier diversity.

A full-time, executive-level CDO would be particularly effective for agencies with the largest procurement budgets and lowest M/WBE spend, such as the Department of Sanitation. The agency received an "F" grade for four consecutive years and spent less than four percent of its M/WBE-eligible dollars with M/WBEs in FY 2017. Notably, the Department of Sanitation procured more than any other agency in FY 2017 and awarded the City's largest contract this fiscal year, which was valued at \$2.75 billion and had no M/WBE goals.<sup>46</sup>

One example of successful deployment of a CDO is within the Department of Design and Construction (DDC). While DDC still has significant room for improvement, earning a "D" grade for two consecutive years, the agency has increased its M/WBE spend by \$470 million since it brought on a CDO in FY 2014. DDC's CDO, who reports directly to the Commissioner, focuses exclusively on M/WBE utilization and is responsible for ensuring that the agency complies with and is accountable to the City in its M/WBE program. In addition, since 2014, the number of employees working under the direction of the CDO has grown from four to 15.





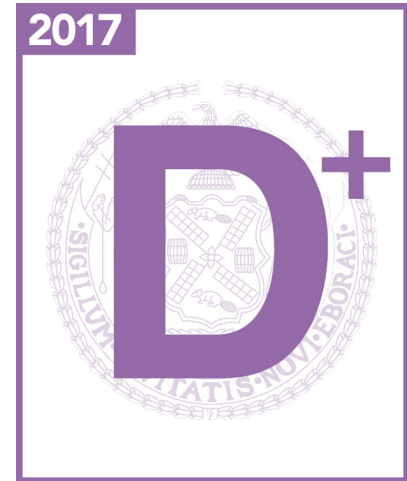
**Appendix A:  
M/WBE Letter Grades**



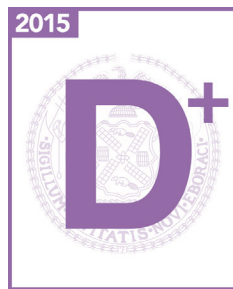
# New York Citywide

## Letter Grade Overview

The City of New York had \$5.4 billion in total M/WBE-eligible spending. Taken together, the City agencies graded received a D+ grade, earning a C grade with Asian Americans, D grades with Hispanic American and women-owned firms, and an F grade with Black-owned business. In FY 2017, the agencies graded spent \$554 million with M/WBEs, an increase of \$93.6 million since FY 2016, \$209 million since FY 2015, and \$207.9 million since FY 2014. In FY 2017, 10.2% of City spending went to M/WBEs compared to 6.0% in FY 2014.



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## About City

This citywide grade was calculated based on a weighted average of all 31 agencies included in this report. The Comptroller's Office is not included in the citywide grade.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$17,107,134	8.39%	\$77,220,134	37.89%	\$37,004,565	36.31%	\$91,564,544	19.97%	\$2,324,820,913
Professional Services	\$10,481,105	7.35%	\$104,512,939	No Goal	\$20,919,971	22.00%	\$46,964,493	23.24%	\$1,005,925,467
Standard Services	\$13,724,724	9.48%	\$29,809,092	82.35%	\$7,136,415	9.86%	\$45,702,361	37.88%	\$1,110,192,766
Goods < \$100K	\$5,694,270	16.76%	\$8,268,501	21.30%	\$7,873,186	32.44%	\$30,393,434	25.05%	\$433,136,262
Total LL1 Spending	\$47,007,233		\$219,810,666		\$72,934,137		\$214,624,832		\$4,874,075,408
Weighted Grade	F		C		D		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Administration for Children's Services

## Letter Grade Overview

The Administration for Children's Services (ACS) had \$35.8 million in total M/WBE-eligible spending, primarily composed of standard and professional services (90%). ACS received a C grade, earning an A grade with Asian Americans, a C grade with Hispanic Americans, and D grades for Black- and women-owned firms. In FY 2017, ACS spent \$8.1 million with M/WBEs, an increase of \$362,000 since FY 2016, a decline of \$286,000 compared to FY 2015, and \$2.4 million more than FY 2014. In FY 2017, 22.5% of ACS' spending went to M/WBEs compared to 20.6% in FY 2014.



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## About ACS

The Administration for Children's Services (ACS) is responsible for protecting and strengthening the city's children, youth and families by providing quality child welfare, juvenile justice, early child care and education services.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$4,979	23.98%	\$86,242	830.66%	\$0	0.00%	\$168,340
Professional Services	\$4,821	0.37%	\$2,368,276	No Goal	\$148,228	16.86%	\$1,022,819	54.76%	\$7,443,819
Standard Services	\$1,138,717	44.56%	\$1,408,520	220.48%	\$783,594	61.33%	\$323,374	15.19%	\$17,640,407
Goods < \$100K	\$107,299	46.64%	\$352,332	134.01%	\$56,911	34.63%	\$252,906	30.78%	\$2,516,917
Total LL1 Spending	\$1,250,836		\$4,134,107		\$1,074,975		\$1,599,099		\$27,769,483
Weighted Grade	D		A		C		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

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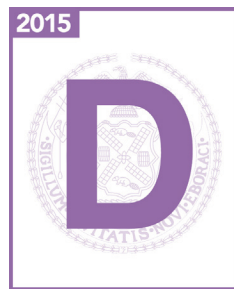
# Business Integrity Commission

## Letter Grade Overview

The Business Integrity Commission (BIC) had \$574,000 in total M/WBE-eligible spending, primarily composed of goods (69%). BIC received a C grade, earning an A grade with Asian Americans, a C grade with Black-owned businesses, a D grade with Hispanic Americans, and an F grade with women-owned firms. In FY 2017, ACS spent \$105,000 with M/WBEs, an increase of \$96,000 since FY 2016 and \$66,000 since FY 2015, but a decline of \$1.2 million since FY 2014. In FY 2017, 18.3% of BIC's spending went to M/WBEs compared to 71.3% in FY 2014.



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## About BIC

The Business Integrity Commission (BIC) regulates and monitors the trade waste hauling industry and the wholesalers and businesses operating in the City's public wholesale markets, and ensures the integrity of businesses in these industries.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$0	0.00%	\$23,125	No Goal	\$0	0.00%	\$0	0.00%	\$58,016
Standard Services	\$0	0.00%	\$3,109	107.70%	\$0	0.00%	\$0	0.00%	\$93,104
Goods < \$100K	\$16,335	58.90%	\$42,072	132.75%	\$8,785	44.35%	\$11,242	11.35%	\$317,730
Total LL1 Spending	\$16,335		\$68,305		\$8,785		\$11,242		\$468,850
Weighted Grade	C		A		D		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.

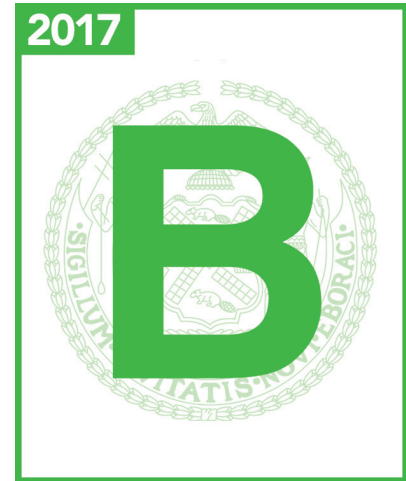




# Civilian Complaint Review Board

## Letter Grade Overview

The Civilian Complaint Review Board (CCRB) had \$486,000 in total M/WBE-eligible spending, primarily composed of professional services and goods (83%). CCRB received a B grade, earning A grades with Asian Americans and Hispanic Americans, a D grade with women-owned firms, and an F grade with Black-owned firms. In FY 2017, CCRB spent \$178,000 with M/WBEs, an increase of \$151,000 since FY 2016, \$130,000 since FY 2015, and \$58,000 since FY 2014. In FY 2017, 36.6% of CCRB's spending went to M/WBEs compared to 28.9% in FY 2014.



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## About CCRB

The Civilian Complaint Review Board (CCRB) is an independent agency with the authority to investigate allegations of police misconduct and recommend action directly to the NYPD commissioner.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$244	1.49%	\$0	No Goal	\$63,773	583.71%	\$12,335	53.13%	\$60,216
Standard Services	\$0	0.00%	\$18,570	737.13%	\$0	0.00%	\$248	2.95%	\$65,157
Goods < \$100K	\$4,949	26.67%	\$50,377	237.57%	\$11,684	88.16%	\$15,364	23.19%	\$182,686
Total LL1 Spending	\$5,193		\$68,947		\$75,457		\$27,946		\$308,059
Weighted Grade	F		A		A		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

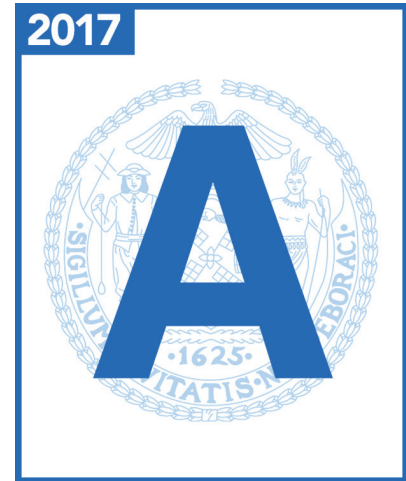
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Commission on Human Rights

## Letter Grade Overview

The City Commission on Human Rights (CCHR) had \$721,000 in total M/WBE-eligible spending, primarily composed of professional services and goods (77%). CCHR received an A grade, earning A grades with Asian Americans, Hispanic Americans, Black-owned business, and women-owned businesses. In FY 2017, CCHR spent \$268,000 with M/WBEs, an increase of \$52,000 since FY 2016, \$228,000 since FY 2015, and \$243,000 since FY 2014. In FY 2017, 37.2% of CCHR's spending went to M/WBEs compared to 13.3% in FY 2014.



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## About CCHR

The City Commission on Human Rights (CCHR) investigates allegations of discrimination in employment, housing and public accommodations, as well as bias-related harassment. In addition, the CCHR initiates investigations and prosecutes systemic Human Rights Law violations.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$4,470	342.71%	\$9,489	1455.01%	\$1,430	48.73%	\$915
Professional Services	\$19,999	62.95%	\$10,000	No Goal	\$0	0.00%	\$19,561	43.46%	\$215,185
Standard Services	\$14,428	79.11%	\$23,766	521.27%	\$0	0.00%	\$52,253	343.83%	\$61,527
Goods < \$100K	\$25,432	126.25%	\$4,740	20.59%	\$44,267	307.64%	\$38,662	53.74%	\$174,681
Total LL1 Spending	\$59,859		\$42,976		\$53,756		\$111,906		\$452,308
Weighted Grade	A		A		A		A		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

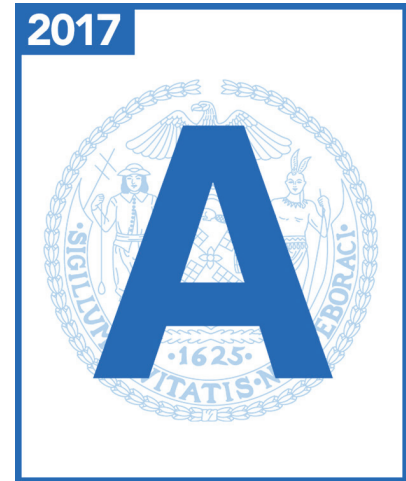
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Department for the Aging

## Letter Grade Overview

The Department for the Aging (DFTA) had \$804,000 in total M/WBE-eligible spending, primarily composed of standard services and goods (75%). DFTA received an A grade, earning A grades with Asian Americans, Hispanic Americans, Black-owned business, and women-owned businesses. In FY 2017, DFTA spent \$391,000 with M/WBEs, an increase of \$214,000 since FY 2016, \$228,000 since FY 2015, and \$212,000 since FY 2014. In FY 2017, 48.6% of DFTA's spending went to M/WBEs compared to 8.3% in FY 2014.



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## About DFTA

The Department for the Aging (DFTA) promotes, administers and coordinates the development and provision of services for older New Yorkers to help them maintain independence and participation in their communities.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$38,338	155.57%	\$0	No Goal	\$0	0.00%	\$0	0.00%	\$167,021
Standard Services	\$66,000	148.43%	\$74,519	670.36%	\$14,466	65.07%	\$71,099	191.88%	\$144,456
Goods < \$100K	\$28,555	178.55%	\$0	0.00%	\$39,750	347.97%	\$58,539	102.49%	\$101,622
Total LL1 Spending	\$132,893		\$74,519		\$54,216		\$129,638		\$413,100
Weighted Grade	A		A		A		A		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

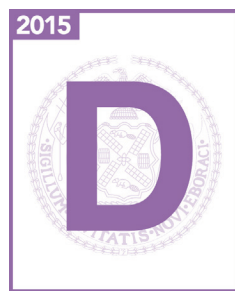
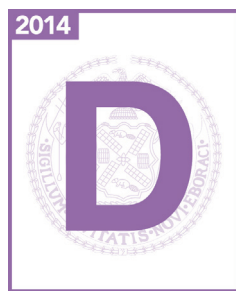
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Department of Buildings

## Letter Grade Overview

The Department of Buildings (DOB) had \$29 million in total M/WBE-eligible spending, primarily composed of professional services (71%). DOB received an F grade, earning F grades with Asian Americans, Hispanic Americans, Black-owned business, and women-owned businesses. In FY 2017, DOB spent \$2.9 million with M/WBEs, an increase of \$841,000 since FY 2016, \$1.3 million since FY 2015, and \$436,000 since FY 2014. In FY 2017, 9.9% of DOB's spending went to M/WBEs compared to 15.5% in FY 2014.



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## About DOB

The Department of Buildings (DOB) ensures the safe and lawful use of more than 1 million buildings and properties by enforcing the City's Building Code, the City's Zoning Resolution, New York State Labor Law and New York State Multiple Dwelling Law. DOB enforces compliance with these regulations and promotes worker and public safety through its review and approval of building plans, permitting and licensing functions, and inspections.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$0	0.00%	\$1,966,865	No Goal	\$13,800	0.84%	\$131,200	3.76%	\$18,436,406
Standard Services	\$119,469	15.88%	\$0	0.00%	\$125,715	33.42%	\$201,093	32.08%	\$5,822,908
Goods < \$100K	\$81,157	53.51%	\$29,100	16.79%	\$37,061	34.21%	\$171,473	31.66%	\$1,847,882
Total LL1 Spending	\$200,626		\$1,995,964		\$176,576		\$503,765		\$26,107,197
Weighted Grade	F		F		F		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.





# Department of City Planning

## Letter Grade Overview

The Department of City Planning (DCP) had \$4.3 million in total M/WBE-eligible spending, primarily composed of professional services (89%). DCP received a C grade, earning an A grade with Asian Americans, a C grade with women-owned businesses, and D grades with Black-owned and Hispanic American firms. In FY 2017, DCP spent \$633,000 with M/WBEs, an increase of \$65,000 since FY 2016, \$426,000 since FY 2015, and \$496,000 since FY 2014. In FY 2017, 14.7% of DCP's spending went to M/WBEs compared to 22.8% in FY 2014.



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## About DCP

The Department of City Planning (DCP) promotes strategic growth, transit-oriented development and sustainable communities to enhance quality of life in the City, in part by initiating comprehensive planning and zoning changes for individual neighborhoods and business districts, as well as by establishing citywide policies and zoning regulations.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$138,867	30.17%	\$39,940	No Goal	\$69,583	22.68%	\$179,751	27.57%	\$3,407,466
Standard Services	\$0	0.00%	\$7,807	171.44%	\$0	0.00%	\$109,107	718.81%	\$34,874
Goods < \$100K	\$26,949	116.29%	\$43,254	163.33%	\$4,444	26.85%	\$13,089	15.81%	\$243,309
Total LL1 Spending	\$165,815		\$91,001		\$74,027		\$301,946		\$3,685,649
Weighted Grade	D		A		D		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

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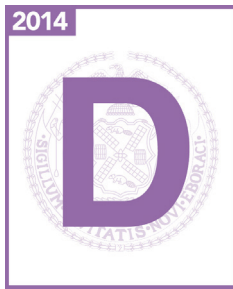
# Department of Citywide Administrative Services

## Letter Grade Overview

The Department of Citywide Administrative Services (DCAS) had \$542 million in total M/WBE-eligible spending, weighing mostly of goods (68%). DCAS received an F grade, earning F grades with Asian Americans, Hispanic Americans, Black-owned business, and women-owned businesses. In FY 2017, DCAS spent \$27.4 million with M/WBEs, a decline of \$4.2 million since in FY 2016, \$2.9 million since FY 2015, and \$7.5 million since FY 2014. In FY 2017, 5.1% of DCAS' spending went to M/WBEs compared to 6.2% in FY 2014.



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## About DCAS

The Department of Citywide Administrative Services (DCAS) ensures that City agencies have the necessary resources to serve the public. DCAS supports City agencies in recruiting and training employees, establishing and enforcing equal employment opportunity procedures, and providing facilities management. DCAS also purchases, sells and leases non-residential property, and purchases goods and services.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$2,182,578	128.61%	\$507,778	59.84%	\$199,449	5.22%	\$18,323,622
Professional Services	\$183,338	9.92%	\$887,540	No Goal	\$93,900	7.62%	\$1,615,199	61.71%	\$12,616,740
Standard Services	\$4,252,606	25.53%	\$1,045,353	25.10%	\$297,345	3.57%	\$2,908,496	20.95%	\$130,308,095
Goods < \$100K	\$637,742	2.48%	\$1,006,570	3.43%	\$1,230,633	6.71%	\$10,379,367	11.32%	\$353,369,524
Total LL1 Spending	\$5,073,686		\$5,122,041		\$2,129,655		\$15,102,511		\$514,617,981
Weighted Grade	F		F		F		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

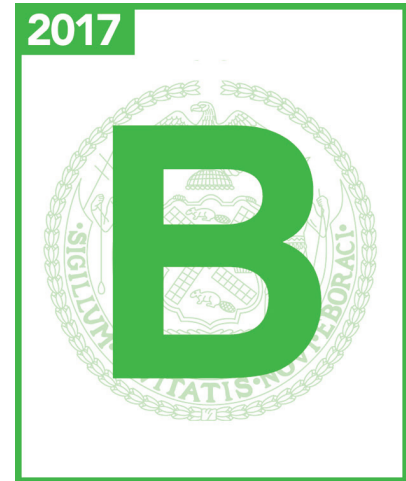
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Department of Consumer Affairs

## Letter Grade Overview

The Department of Consumer Affairs (DCA) had \$1.2 million in total M/WBE-eligible spending, weighing mostly of professional services (51.4%). DCA received a B grade, earning an A grade with Hispanic Americans, B grades with Black- and women-owned firms, and a D grade with Asian American businesses. In FY 2017, DCA spent \$385,000 with M/WBEs, a decline of \$14,000 since FY 2016, \$150,000 since FY 2015, and \$1.8 million since FY 2014. In FY 2017, 31.2% of DCA's spending went to M/WBEs compared to 10.7% in FY 2014.



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## About DCA

The Department of Consumer Affairs (DCA) empowers consumers to ensure a fair and vibrant marketplace. DCA enforces the Consumer Protection Law, the City's Paid Sick Leave Law, the Transit Benefits Law, and other business related laws throughout New York City. The agency licenses and regulates more than 80,000 businesses in 55 different industries.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$19,010
Professional Services	\$101,136	132.68%	\$32,644	No Goal	\$19,838	39.04%	\$40,343	37.36%	\$441,236
Standard Services	\$8,962	28.19%	\$0	0.00%	\$0	0.00%	\$38,328	144.70%	\$217,587
Goods < \$100K	\$1,709	7.72%	\$14,056	55.57%	\$70,011	442.86%	\$57,918	73.27%	\$172,479
Total LL1 Spending	\$111,807		\$46,700		\$89,849		\$136,588		\$850,312
Weighted Grade	B		D		A		B		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

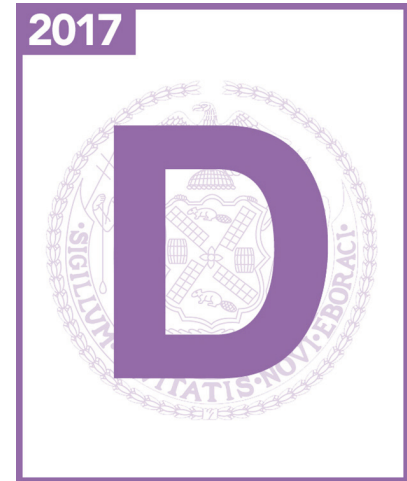
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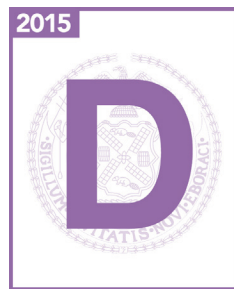
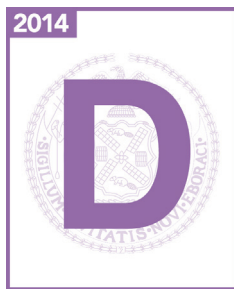
# Department of Correction

## Letter Grade Overview

The Department of Correction (DOC) had \$85.4 million in total M/WBE-eligible spending, primarily composed of construction and standard services (78%). DOC received a D grade, earning an A with women-owned firms and an F grade with Black-owned, Asian American, and Hispanic American firms. In FY 2017, the DOC spent \$22.4 million with M/WBEs, an increase of \$11.5 million since FY 2016, \$16.8 million since FY 2015, and \$13.0 million since FY 2014. In FY 2017, 26.2% of DOC's spending went to M/WBEs compared to 8.2% in FY 2014.



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## About DOC

The Department of Correction (DOC) provides for the care, custody and control of adults accused of crimes or convicted and sentenced to one year or less of incarceration.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$392,709	13.21%	\$32,000	2.15%	\$16,302,672	243.72%	\$20,434,911
Professional Services	\$0	0.00%	\$877,512	No Goal	\$0	0.00%	\$193,662	18.63%	\$5,042,206
Standard Services	\$17,700	0.50%	\$11,812	1.34%	\$77,939	4.43%	\$1,539,108	52.47%	\$27,687,108
Goods < \$100K	\$437,711	48.97%	\$589,613	57.71%	\$462,577	72.45%	\$1,415,817	44.35%	\$9,864,410
Total LL1 Spending	\$455,411		\$1,871,646		\$572,516		\$19,451,258		\$63,028,635
Weighted Grade	F		F		F		A		N/A

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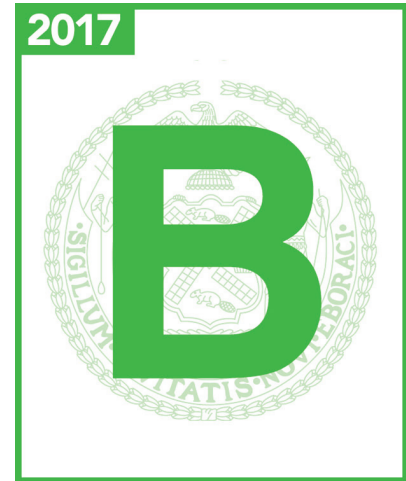
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# Department of Cultural Affairs

## Letter Grade Overview

The Department of Cultural Affairs (DCLA) had \$1.8 million in total M/WBE-eligible spending, primarily composed of construction and goods (98%). DCLA received a B grade, earning A grades with Asian Americans and Hispanic Americans, a D grade with women-owned firms, and an F with Black-owned firms. In FY 2017, DCLA spent \$630,000 with M/WBEs, an increase of \$50,000 since FY 2016 and a decline of \$205,000 since FY 2015 and \$740,000 since FY 2014. In FY 2017, 35.0% of DCLA's spending went to M/WBEs compared to 19.0% in FY 2014.



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## About DCLA

The Department of Cultural Affairs (DCLA) provides financial support and technical assistance to the City's cultural community, including City-owned cultural institutions and non-profit organizations, and promotes and advocates for quality arts programming.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$304,260	390.12%	\$91,568	234.82%	\$34,443	19.63%	\$544,621
Professional Services	\$0	0.00%	\$0	No Goal	\$1,407	47.24%	\$0	0.00%	\$35,824
Standard Services	\$0	0.00%	\$0	0.00%	\$1,561	800.46%	\$0	0.00%	\$1,689
Goods < \$100K	\$0	0.00%	\$81,567	129.37%	\$51,459	130.59%	\$64,065	32.52%	\$591,023
Total LL1 Spending	\$0		\$385,827		\$145,995		\$98,508		\$1,173,157
Weighted Grade	F		A		A		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

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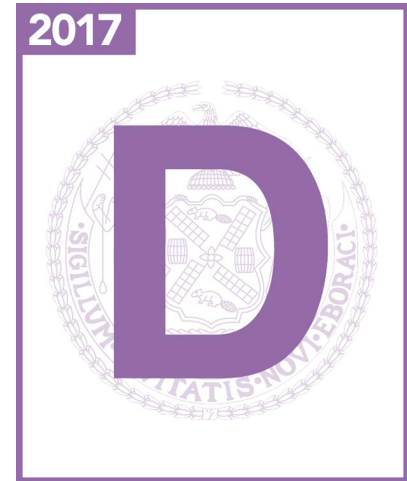




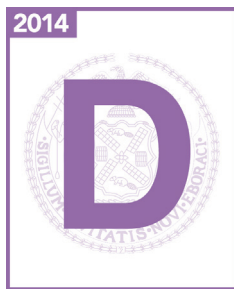
# Department of Design and Construction

## Letter Grade Overview

The Department of Design and Construction (DDC) had \$1.5 billion in total M/WBE-eligible spending, primarily composed of construction (84%). DDC received a D grade, earning a C grade with Asian Americans, D grades with Hispanic American and women-owned firms, and an F with Black-owned firms. In FY 2017, DDC spent \$156.1 million with M/WBEs, an increase of \$22.5 million since FY 2016, \$42.9 million since FY 2015, and \$62.4 million since FY 2014. In FY 2017, 10.5% of DDC's spending went to M/WBEs compared to 9.8% in FY 2014.



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## About DDC

The Department of Design and Construction (DDC) manages a design and construction portfolio of more than \$10 billion of the City's capital program. Projects include roadways, sewers and water mains, and human service facilities, as well as cultural institutions and libraries.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$4,626,132	4.64%	\$30,211,659	30.33%	\$9,814,350	19.71%	\$42,805,359	19.10%	\$1,157,659,633
Professional Services	\$5,081,766	20.22%	\$28,124,134	No Goal	\$14,065,403	83.95%	\$13,039,574	36.62%	\$149,125,367
Standard Services	\$1,568,967	43.19%	\$5,876,963	647.09%	\$26,250	1.45%	\$485,965	16.05%	\$22,315,757
Goods < \$100K	\$7,995	5.62%	\$160,034	98.38%	\$61,925	60.91%	\$163,576	32.18%	\$1,639,820
Total LL1 Spending	\$11,284,860		\$64,372,790		\$23,967,928		\$56,494,474		\$1,330,740,577
Weighted Grade	F		C		D		D		N/A

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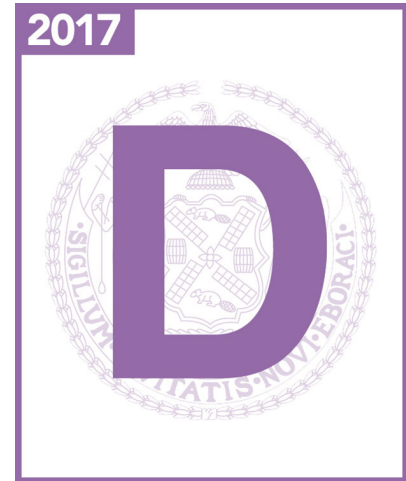
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# Department of Environmental Protection

## Letter Grade Overview

The Department of Environmental Protection (DEP) had \$892.1 million in total M/WBE-eligible spending, primarily composed of construction and professional services (82%). DEP received a D grade, earning a C with Asian American firms and an F with Hispanic American, women-owned, and Black-owned firms. In FY 2017, DEP spent \$62.8 million with M/WBEs, an increase of \$2.9 million since FY 2016, \$33.3 million since FY 2015, and \$26.5 million since FY 2014. In FY 2017, 7.0% of DEP's spending went to M/WBEs compared to 2.7% in FY 2014.



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## About DEP

The Department of Environmental Protection (DEP) protects public health and the environment by supplying clean drinking water, collecting and treating wastewater, and reducing air, noise and hazardous materials pollution.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$962,125	2.27%	\$24,307,505	57.36%	\$893,638	4.22%	\$7,370,823	7.73%	\$496,149,580
Professional Services	\$1,880,917	7.69%	\$12,924,941	No Goal	\$660,139	4.05%	\$4,531,192	13.08%	\$183,808,310
Standard Services	\$1,418,463	8.23%	\$218,839	5.08%	\$966,263	11.21%	\$1,011,480	7.04%	\$140,056,305
Goods < \$100K	\$701,462	66.88%	\$607,846	50.71%	\$689,378	92.02%	\$3,637,482	97.11%	\$9,347,027
Total LL1 Spending	\$4,962,967		\$38,059,131		\$3,209,418		\$16,550,977		\$829,361,222
Weighted Grade	F		C		F		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

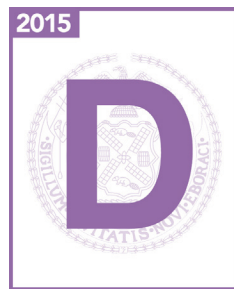
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# Department of Finance

## Letter Grade Overview

The Department of Finance (DOF) had \$20.5 million in total M/WBE-eligible spending, primarily composed of professional services (80%). DOF received a D grade, earning a C with women-owned firms, D grades with Asian American and Hispanic American firms, and an F grade with Black-owned firms. In FY 2017, DOF spent \$2.8 million with M/WBEs, an increase of \$975,000 since FY 2016, \$1.0 million since FY 2015, and \$1.2 million since FY 2014. In FY 2017, 13.7% of DOF's spending went to M/WBEs compared to 3.9% in FY 2014.



## About DOF

The Department of Finance collects over \$35 billion in revenue for the City and assesses more than one million properties currently valued at over \$1 trillion.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$22,856	1626.03%	\$0	0.00%	\$12,285
Professional Services	\$0	0.00%	\$1,169,707	No Goal	\$77,716	5.95%	\$210,619	7.58%	\$14,883,456
Standard Services	\$36,195	9.98%	\$7,586	8.36%	\$0	0.00%	\$746,893	247.04%	\$2,232,715
Goods < \$100K	\$22,858	29.62%	\$92,156	104.50%	\$284,992	517.07%	\$135,353	49.12%	\$566,964
Total LL1 Spending	\$59,053		\$1,269,450		\$385,564		\$1,092,864		\$17,695,420
Weighted Grade	F		D		D		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

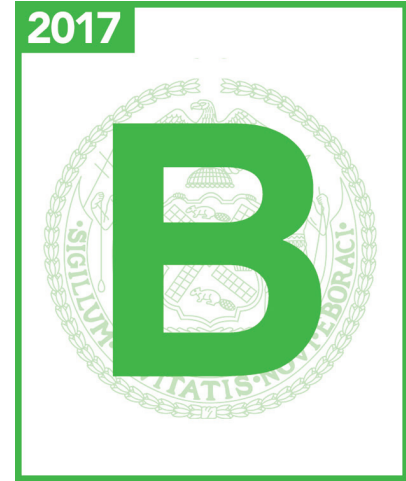
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# Department of Health and Mental Hygiene

## Letter Grade Overview

The Department of Health and Mental Hygiene (DOHMH) had \$58.6 million in total M/WBE-eligible spending, primarily composed of professional services and goods (82%). The DOHMH received a B grade, earning A grades with Asian American, Hispanic American, and women-owned firms and an F grade with Black-owned firms. In FY 2017, the DOHMH spent \$25.7 million with M/WBEs, an increase of \$8.8 million since FY 2016, \$13.1 million since FY 2015, and \$15.9 million since FY 2014. In FY 2017, 43.9% of DOHMH's spending went to M/WBEs compared to 20.8% in FY 2014.



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## About DOHMH

The Department of Health and Mental Hygiene (DOHMH) protects and promotes the physical and mental health of New Yorkers. It provides information and recommendations to policy makers, health care providers, and residents, provides direct health services, and enforces health regulations.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$37,200	38.18%	\$236,217	242.45%	\$44,936	92.25%	\$48,785	22.25%	\$850,715
Professional Services	\$1,983	0.05%	\$3,981,033	No Goal	\$4,732,025	164.89%	\$11,776,971	193.11%	\$15,381,221
Standard Services	\$44,585	3.92%	\$179,745	63.19%	\$46,250	8.13%	\$747,778	78.87%	\$8,462,826
Goods < \$100K	\$548,021	65.30%	\$1,153,904	120.31%	\$609,987	101.76%	\$1,502,014	50.11%	\$8,174,864
Total LL1 Spending	\$631,788		\$5,550,901		\$5,433,198		\$14,075,548		\$32,869,626
Weighted Grade	F		A		A		A		N/A

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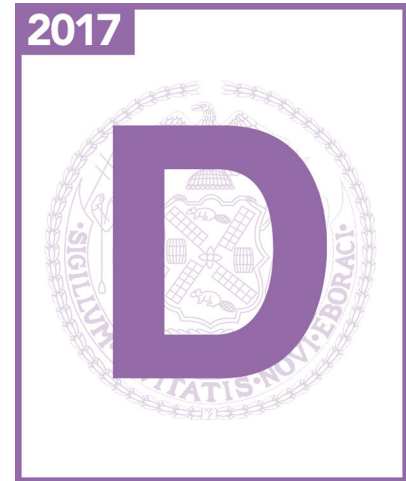
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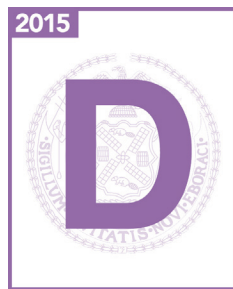
# Department of Homeless Services

## Letter Grade Overview

The Department of Homeless Services (DHS) had \$74.5 million in total M/WBE-eligible spending, primarily composed of standard services (77%). DHS received a D grade, earning an A grade with Asian Americans and F grades with Black-owned, women-owned, and Hispanic American businesses. In FY 2017, DHS spent \$7.8 million with M/WBEs, an increase of \$117,000 since FY 2016, \$3.8 million since FY 2015, and \$3.1 million since FY 2014. In FY 2017, 10.5% of DHS' spending went to M/WBEs compared to 7.1% in FY 2014.



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## About DHS

The Department of Homeless Services (DHS) manages city-run and provider-run shelter facilities for single adults, adult families, and families with children. DHS also provides homeless prevention services through community-based programs and street outreach services with options for placement into safe havens and stabilization beds.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$257,249	104.87%	\$644,432	262.71%	\$26,422	21.54%	\$32,492	5.89%	\$2,105,727
Professional Services	\$0	0.00%	\$888,304	No Goal	\$0	0.00%	\$107,918	5.20%	\$11,210,949
Standard Services	\$43,376	0.63%	\$4,436,186	258.22%	\$7,490	0.22%	\$864,512	15.10%	\$51,914,872
Goods < \$100K	\$113,259	82.49%	\$33,577	21.40%	\$51,390	52.40%	\$311,322	63.49%	\$1,451,817
Total LL1 Spending	\$413,883		\$6,002,499		\$85,302		\$1,316,246		\$66,683,365
Weighted Grade	F		A		F		F		N/A

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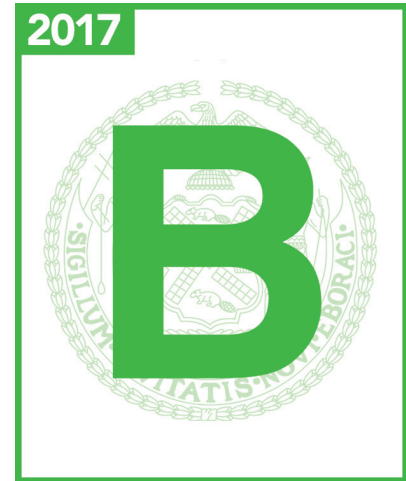




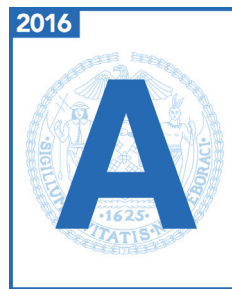
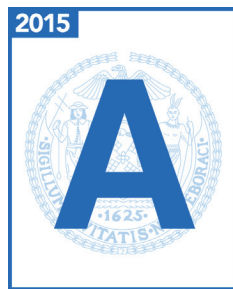
# Department of Housing Preservation and Development

## Letter Grade Overview

The Department of Housing Preservation and Development (HPD) had \$45.8 million in total M/WBE-eligible spending, primarily composed of construction and standard services (85%). HPD received a B grade, earning an A grade with Asian Americans, a B grade with Hispanic Americans, a C with Black-owned businesses, and a D grade with women-owned firms. In FY 2017, HPD spent \$12.9 million with M/WBEs, a decline of \$5.0 million since FY 2016, \$2.3 million since FY 2015, and \$5.9 million since FY 2014. In FY 2017, 28.1% of HPD's spending went to M/WBEs compared to 6.2% in FY 2014.



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## About HPD

Using a variety of preservation, development and enforcement strategies, the Department of Housing Preservation and Development (HPD) strives to improve the availability, affordability, and quality of housing in New York City. HPD works with private, public and community partners to expand the supply and affordability of the City's housing stock and keep people in their homes.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$29,891	2.68%	\$1,131,223	101.32%	\$848,961	152.08%	\$1,566,722	62.37%	\$10,379,351
Professional Services	\$0	0.00%	\$1,974,755	No Goal	\$43,970	11.28%	\$306,802	37.03%	\$2,547,625
Standard Services	\$2,510,511	82.99%	\$3,253,963	430.24%	\$232,901	15.40%	\$100,799	4.00%	\$19,112,228
Goods < \$100K	\$391,856	315.86%	\$146,326	103.21%	\$92,805	104.73%	\$225,670	50.93%	\$915,608
Total LL1 Spending	\$2,932,258		\$6,506,266		\$1,218,636		\$2,199,992		\$32,954,812
Weighted Grade	C		A		B		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

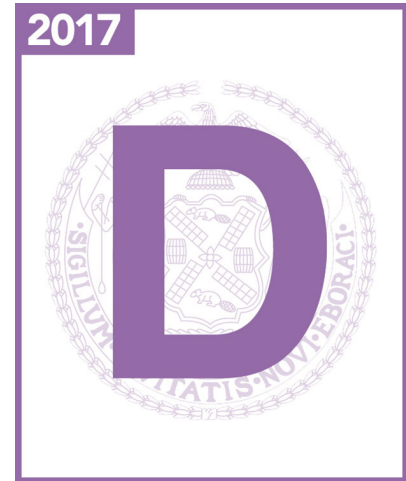
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# Department of Information Technology and Telecommunications

## Letter Grade Overview

The Department of Information Technology and Telecommunications (DoITT) had \$391.6 million in total M/WBE-eligible spending, primarily composed of professional services (74%). DoITT received a D grade, earning a B grade with women-owned firms and an F with Black-owned, Asian American, and Hispanic American firms. In FY 2017, DoITT spent \$52.5 with M/WBEs, an increase of \$5.1 million since FY 2016, \$20.3 million since FY 2015, and \$8.8 million since FY 2014. In FY 2017, 13.4% of DoITT's spending went to M/WBEs compared to 6.2% in FY 2014.



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## About DoITT

The Department of Information Technology and Telecommunications (DoITT) ensures the sustained, efficient delivery of IT services, infrastructure and telecommunications services to City agencies.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$24,510,431
Professional Services	\$260,000	0.75%	\$18,644,607	No Goal	\$83,939	0.36%	\$185,285	0.38%	\$269,321,848
Standard Services	\$59,328	0.67%	\$166,231	7.47%	\$1,777,085	39.94%	\$28,979,970	390.80%	\$43,173,344
Goods < \$100K	\$445,119	143.89%	\$394,862	111.69%	\$1,050,412	475.39%	\$449,261	40.66%	\$2,079,508
Total LL1 Spending	\$764,447		\$19,205,699		\$2,911,437		\$29,614,516		\$339,085,131
Weighted Grade	F		F		F		B		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

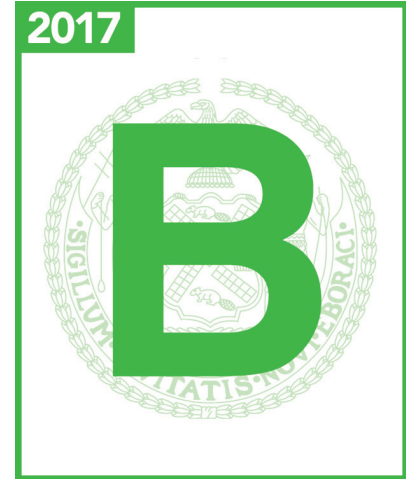
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



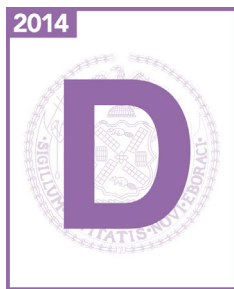
# Department of Parks and Recreation

## Letter Grade Overview

The Department of Parks and Recreation (DPR) had \$253.6 million in total M/WBE-eligible spending, primarily composed of construction (68%). DPR received a B grade, earning A grades with Asian American and Hispanic American businesses, a C grade with women-owned firms, and an F grade with Black-owned firms. In FY 2017, DPR spent \$60.2 million with M/WBEs, an increase of \$26.4 million since FY 2016, \$31.5 million since FY 2015, and \$34.6 million since FY 2014. In FY 2017, 23.7% of DPR's spending went to M/WBEs compared to 9.0% in FY 2014.



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## About DPR

The Department of Parks & Recreation (DPR) maintains a municipal park system of more than 29,000 acres, including playgrounds, community gardens, parks, athletic fields, tennis courts, pools and beaches. DPR also looks after 600,000 street trees and two million park trees.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$1,343,491	9.67%	\$14,184,532	102.12%	\$16,295,273	234.63%	\$11,671,939	37.35%	\$130,133,209
Professional Services	\$90,512	3.91%	\$2,595,605	No Goal	\$50,521	3.27%	\$3,577,656	109.08%	\$12,978,856
Standard Services	\$57,706	1.07%	\$2,641,058	196.44%	\$2,070,606	77.00%	\$1,457,746	32.53%	\$38,589,285
Goods < \$100K	\$586,079	52.82%	\$469,506	37.03%	\$392,674	49.55%	\$2,730,527	68.91%	\$11,671,397
Total LL1 Spending	\$2,077,787		\$19,890,700		\$18,809,075		\$19,437,869		\$193,372,748
Weighted Grade	F		A		A		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

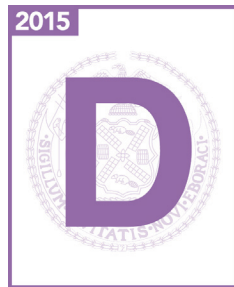
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Department of Probation

## Letter Grade Overview

The Department of Probation (DOP) had \$2.2 million in total M/WBE-eligible spending, primarily composed of goods and standard services (77%). DOP received a C grade, earning an A grade with Asian Americans, a C grade with women-owned firms, and F grades with Hispanic American and Black-owned firms. In FY 2017, DOP spent \$518,000 with M/WBEs, an increase of \$251,000 since FY 2016, \$302,000 since FY 2015, and \$224,000 since FY 2014. In FY 2017, 23.2% of DOP's spending went to M/WBEs compared to 24.6% in FY 2014.



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## About DOP

The Department of Probation (DOP) supervises people on probation and expands opportunities for them to move out of the criminal and juvenile justice systems through meaningful education, employment, health services, family engagement, and civic participation.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$0	0.00%	\$29,985	No Goal	\$0	0.00%	\$25,435	29.04%	\$459,806
Standard Services	\$0	0.00%	\$0	0.00%	\$1,377	2.93%	\$1,236	1.58%	\$780,542
Goods < \$100K	\$13,794	21.04%	\$140,044	186.91%	\$13,408	28.63%	\$292,866	125.08%	\$476,471
Total LL1 Spending	\$13,794		\$170,029		\$14,785		\$319,537		\$1,716,819
Weighted Grade	F		A		F		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Department of Sanitation

## Letter Grade Overview

The Department of Sanitation (DSNY) had \$387.3 million in total M/WBE-eligible spending, primarily composed of professional and standard services (92%). DSNY received an F grade, earning F grades with Black-owned, Asian American, Hispanic American, and women-owned firms. In FY 2017, DSNY spent \$14.2 million with M/WBEs, an increase of \$3.8 million since FY 2016, \$6.6 million since FY 2015, and \$7.9 million since FY 2014. In FY 2017, 3.7% of DSNY's spending went to M/WBEs compared to 1.7% in FY 2014.



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## About DSNY

The Department of Sanitation (DSNY) promotes a healthy environment through the efficient management of solid waste and the development of environmentally sound long-range planning for handling refuse, including recyclables.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$9,030	0.48%	\$1,906,891	100.20%	\$33,556	3.53%	\$841,574	19.65%	\$20,998,561
Professional Services	\$0	0.00%	\$6,425,782	No Goal	\$41,070	0.49%	\$603,967	3.40%	\$97,504,844
Standard Services	\$211,585	0.70%	\$36,782	0.49%	\$173,322	1.15%	\$542,144	2.16%	\$250,464,069
Goods < \$100K	\$416,522	79.22%	\$610,896	101.67%	\$496,850	132.30%	\$1,845,720	98.29%	\$4,141,133
Total LL1 Spending	\$637,138		\$8,980,351		\$744,797		\$3,833,405		\$373,108,607
Weighted Grade	F		F		F		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.

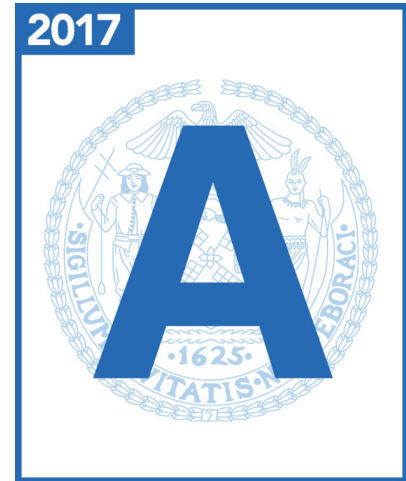




# Department of Small Business Services

## Letter Grade Overview

The Department of Small Business Services (SBS) had \$4.6 million in total M/WBE-eligible spending, primarily composed of professional and standard services (69%). SBS received an A grade, earning A grades with Black-owned and Hispanic American firms, a B grade with women-owned firms, and a C grade with Asian American firms. In FY 2017, SBS spent \$1.6 million with M/WBEs, an increase of \$800,000 since FY 2016 and \$739,000 since FY 2015, but a decline of \$1.4 million since FY 2014. In FY 2017, 35.2% of SBS's spending went to M/WBEs compared to 9.7% in FY 2014.



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## About SBS

The Department of Small Business Services (SBS) makes it easier for businesses in New York City to form, operate, and grow by providing direct assistance to business owners, fostering neighborhood development in commercial districts, and linking employers to a skilled and qualified workforce.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$15,825	43.95%	\$0	0.00%	\$884,415
Professional Services	\$210,116	86.16%	\$426,216	No Goal	\$20,485	12.60%	\$76,996	22.29%	\$1,298,406
Standard Services	\$293,203	220.59%	\$0	0.00%	\$20,352	30.62%	\$291,307	263.00%	\$502,787
Goods < \$100K	\$19,906	54.25%	\$87,395	208.40%	\$139,002	530.34%	\$6,265	4.78%	\$271,634
Total LL1 Spending	\$523,226		\$513,611		\$195,663		\$374,568		\$2,957,242
Weighted Grade	A		C		A		B		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



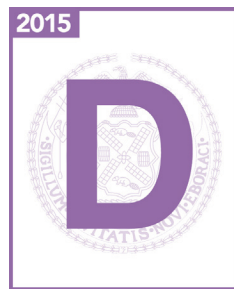
# Department of Transportation

## Letter Grade Overview

The Department of Transportation (DOT) had \$752.3 million in total M/WBE-eligible spending, primarily composed of construction and standard services (89%). The DOT received an F grade, earning F grades with Black-owned, Asian American, Hispanic American, and women-owned businesses. In FY 2017, the DOT spent \$37.7 million with M/WBEs, an increase of \$2.7 million since FY 2016, \$16.6 million since FY 2015, and \$21.3 million since FY 2014. In FY 2017, 5.0% of DOT's spending went to M/WBEs compared to 2.9% in FY 2014.



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## About DOT

The Department of Transportation (DOT) is responsible for the condition and operation of approximately 6,000 miles of streets and highways, 12,000 miles of sidewalk, and 789 bridges and tunnels. DOT operates 12,700 traffic signals and over 315,000 street lights, and maintains 200 million linear feet of markings on city streets and highways.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$9,842,015	28.97%	\$1,050,516	3.09%	\$4,420,329	26.02%	\$9,477,690	12.40%	\$399,927,325
Professional Services	\$86,406	1.05%	\$4,224,607	No Goal	\$652,703	11.86%	\$590,176	5.05%	\$63,232,950
Standard Services	\$74,153	0.25%	\$1,315,492	17.71%	\$113,831	0.77%	\$912,263	3.69%	\$245,158,850
Goods < \$100K	\$459,870	58.73%	\$478,019	53.41%	\$1,035,197	185.07%	\$2,919,445	104.39%	\$6,294,320
Total LL1 Spending	\$10,462,445		\$7,068,634		\$6,222,060		\$13,899,574		\$714,613,445
Weighted Grade	F		F		F		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

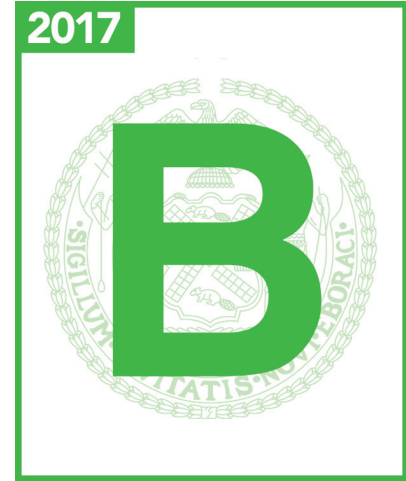
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# Department of Youth and Community Development

## Letter Grade Overview

The Department of Youth and Community Development (DYCD) had \$7.7 million in total M/WBE-eligible spending, primarily composed of professional services (79%). DYCD received a B grade, earning A grades with Black-owned and Asian American firms, a D grade with Hispanic American firms, and an F grade with women-owned firms. In FY 2017, DYCD spent \$5.4 million with M/WBEs, an increase of \$3.4 million since FY 2016 and \$4.1 million since FY 2015 and FY 2014. In FY 2017, 70.1% of DYCD's spending went to M/WBEs compared to 0.2% in FY 2014.



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## About DYCD

The Department of Youth and Community Development (DYCD) supports youth and adults through contracts with community-based organizations throughout New York City. DYCD provides after school programs, summer programs, youth employment initiatives, services for homeless and runaway youth, and family support, among others.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$969,536	132.79%	\$3,816,360	No Goal	\$0	0.00%	\$0	0.00%	\$1,298,527
Standard Services	\$16,587	66.36%	\$0	0.00%	\$4,657	37.26%	\$22,252	106.83%	\$164,801
Goods < \$100K	\$55,570	57.23%	\$195,269	175.98%	\$83,015	119.70%	\$223,399	64.43%	\$829,774
Total LL1 Spending	\$1,041,692		\$4,011,629		\$87,672		\$245,652		\$2,293,102
Weighted Grade	A		A		D		F		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



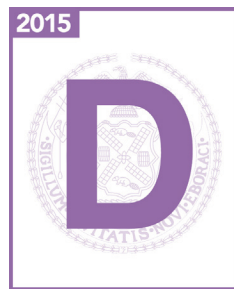
# Fire Department

## Letter Grade Overview

The Fire Department (FDNY) had \$148.8 million in total M/WBE-eligible spending, weighing mostly of construction and standard services (68%). FDNY received a C grade, earning an A grade with Asian Americans, a B grade with Hispanic Americans, a D grade with women-owned businesses, and an F grade with Black-owned business. In FY 2017, FDNY spent \$21.3 million with M/WBEs, an increase of \$6.3 million since FY 2016, \$10.3 million since FY 2015, and \$9.7 million since FY 2014. In FY 2017, 14.3% of FDNY's spending went to M/WBEs compared to 9.6% in FY 2014.



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## About FDNY

The Fire Department (FDNY) responds to fires, public safety and medical emergencies, natural disasters and terrorist acts to protect the lives and property of City residents and visitors. The Department advances fire safety through its fire prevention, investigation and education programs, and contributes to the City's homeland security efforts.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$469,873	12.51%	\$3,825,866	203.70%	\$1,211,165	14.33%	\$41,447,157
Professional Services	\$248,725	5.65%	\$1,479,160	No Goal	\$9,751	0.33%	\$463,910	7.44%	\$34,495,825
Standard Services	\$131,773	2.02%	\$8,629,103	527.86%	\$251,201	7.68%	\$1,446,626	26.55%	\$44,032,304
Goods < \$100K	\$356,153	47.56%	\$425,567	49.73%	\$162,644	30.41%	\$2,223,433	83.14%	\$7,529,541
Total LL1 Spending	\$736,651		\$11,003,704		\$4,249,461		\$5,345,136		\$127,504,827
Weighted Grade	F		A		B		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

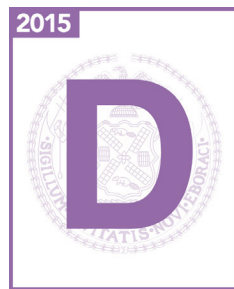
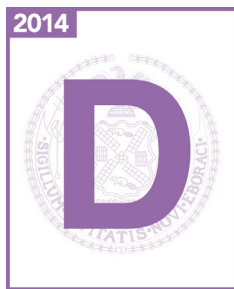
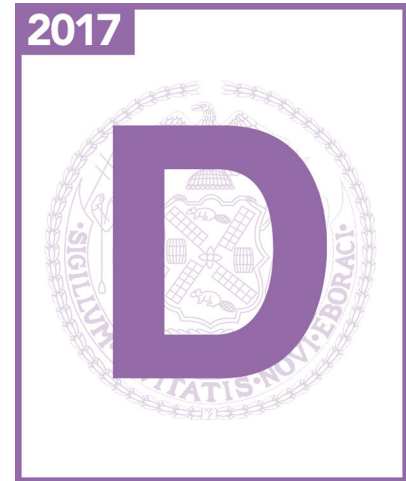
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# Human Resources Administration

## Letter Grade Overview

The Human Resources Administration (HRA) had \$127.6 million in total M/WBE-eligible spending, primarily composed of professional and standard services (94%). HRA received a D grade, earning a C grade with women-owned firms, a D grade with Asian Americans, and F grades with Black-owned and Hispanic American businesses. In FY 2017, HRA spent \$25.4 million with M/WBEs, an increase of \$4.9 million since FY 2016, \$10.2 million since FY 2015, and \$13.4 million since FY 2014. In FY 2017, 19.9% of HRA's spending went to M/WBEs compared to 12.5% in FY 2014.



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## About HRA

The Human Resources Administration (HRA) is dedicated to fighting poverty and income inequality by providing New Yorkers in need with essential benefits such as Food Assistance and Emergency Rental Assistance. HRA helps over three million New Yorkers through the administration of more than 12 major public assistance programs.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$90,288	284.38%	\$35,477	223.48%	\$0	0.00%	\$271,105
Professional Services	\$1,133,846	15.26%	\$11,267,362	No Goal	\$67,076	1.35%	\$7,949,804	75.52%	\$41,504,818
Standard Services	\$1,573,850	22.83%	\$331,351	19.22%	\$100,656	2.92%	\$956,588	16.65%	\$54,497,934
Goods < \$100K	\$99,984	18.34%	\$682,165	109.48%	\$345,908	88.83%	\$770,465	39.57%	\$5,889,880
Total LL1 Spending	\$2,807,679		\$12,371,167		\$549,117		\$9,676,856		\$102,163,737
Weighted Grade	F		D		F		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.

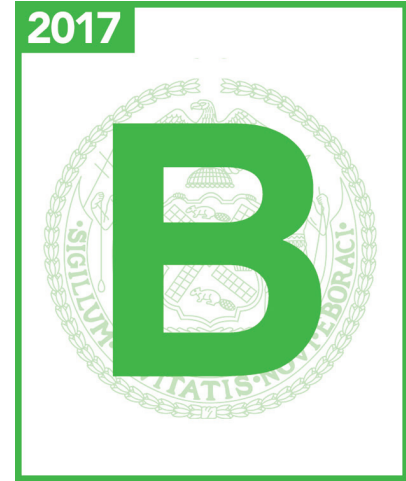




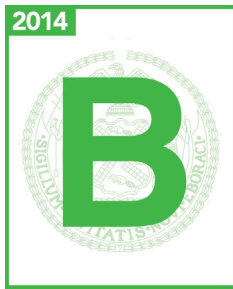
# Landmarks Preservation Commission

## Letter Grade Overview

The Landmarks Preservation Commission (LPC) had \$214,000 in total M/WBE-eligible spending, primarily composed of construction and goods (85%). LPC received a B grade, earning an A grade with Asian Americans, a B grade with Hispanic American and women-owned firms, and an F grade with Black-owned businesses. In FY 2017, LPC spent \$135,000 with M/WBEs, an increase of \$80,000 since FY 2016, \$102,000 since FY 2015, and \$75,000 since FY 2014. In FY 2017, 63.1% of LPC's spending went to M/WBEs compared to 37.7% in FY 2014.



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## About LPC

The Landmarks Preservation Commission (LPC) designates, regulates and protects the City's architectural, historic and cultural resources, which includes more than 35,000 landmark properties, most of which are located in 139 historic districts and historic district extensions throughout the City. The total number of protected sites also includes 1,364 individual landmarks, 117 interior landmarks and 10 scenic landmarks. LPC reviews applications to alter landmark structures, investigates complaints of illegal work and initiates action to compel compliance with the Landmarks Law.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$98,001	1250.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$1,040	295.30%	\$0	No Goal	\$0	0.00%	\$0	0.00%	\$1,895
Standard Services	\$0	0.00%	\$0	0.00%	\$8,242	470.38%	\$4,664	159.69%	\$16,298
Goods < \$100K	\$1,877	31.99%	\$0	0.00%	\$0	0.00%	\$21,129	100.81%	\$60,834
Total LL1 Spending	\$2,917		\$98,001		\$8,242		\$25,792		\$79,027
Weighted Grade	F		A		B		B		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

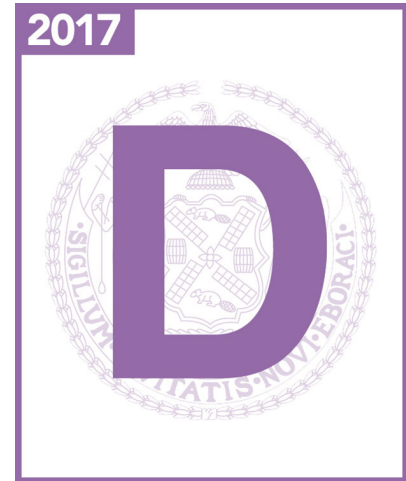
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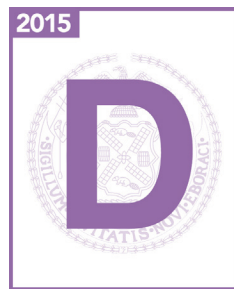
# Law Department

## Letter Grade Overview

The Law Department had \$59.5 million in total M/WBE-eligible spending, primarily composed of professional services (92%). The Law Department received a D grade, earning a B grade with Asian Americans, a D grade with women-owned businesses, and F grades with Black-owned and Hispanic American businesses. In FY 2017, the Law Department spent \$2.3 million with M/WBEs, a decline of \$104,000 since FY 2016, and an increase of \$184,000 since FY 2015, and a decline of \$244,000 since FY 2014. In FY 2017, 3.9% of Law Department's spending went to M/WBEs compared to 9.1% in FY 2014.



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## About Law

The Law Department is responsible for all of the legal affairs of the City of New York. The Department represents the City, the Mayor, other elected officials and the City's agencies in all affirmative and defensive civil litigation.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$2,500	0.04%	\$62,342	No Goal	\$0	0.00%	\$164,961	1.78%	\$54,236,112
Standard Services	\$47,196	9.99%	\$45,822	38.81%	\$34,689	14.69%	\$1,694,526	430.51%	\$2,113,825
Goods < \$100K	\$28,447	37.23%	\$158,015	180.95%	\$11,150	20.43%	\$93,870	34.40%	\$800,091
Total LL1 Spending	\$78,144		\$266,178		\$45,839		\$1,953,357		\$57,150,028
Weighted Grade	F		B		F		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

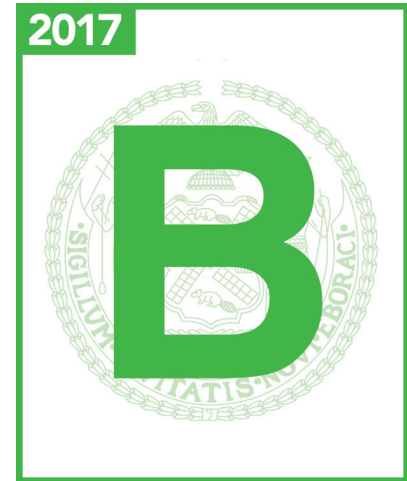
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



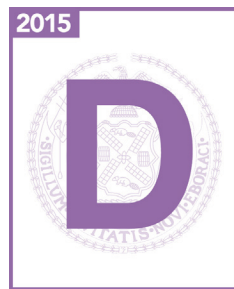
# NYC Taxi and Limousine Commission

## Letter Grade Overview

The Taxi and Limousine Commission (TLC) had \$3.1 million in total M/WBE-eligible spending, primarily composed of standard services (62%). TLC received a B grade, earning an A grade with Asian American and Hispanic American firms, a D grade with women-owned firms, and an F grade with Black-owned firms. In FY 2017, TLC spent \$606,000 with M/WBEs, an increase of \$316,000 since FY 2016, \$465,000 since FY 2015, and \$291,000 since FY 2014. In FY 2017, 19.4% of TLC's spending went to M/WBEs compared to 3.7% in FY 2014.



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## About TLC

The Taxi and Limousine Commission licenses and regulates all aspects of New York City's medallion (yellow) taxicabs, for-hire vehicles (community-based liveries and black cars), commuter vans, paratransit vehicles (ambulettes) and certain luxury limousines.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$0	0.00%	\$52,344	No Goal	\$0	0.00%	\$0	0.00%	\$508,601
Standard Services	\$19,363	8.32%	\$67,218	115.54%	\$0	0.00%	\$122,581	63.21%	\$1,730,068
Goods < \$100K	\$0	0.00%	\$132,516	269.46%	\$211,659	688.62%	\$0	0.00%	\$270,561
Total LL1 Spending	\$19,363		\$252,078		\$211,659		\$122,581		\$2,509,230
Weighted Grade	F		A		A		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



# Office of Administrative Trials and Hearings

## Letter Grade Overview

The Office of Administrative Trials and Hearings (OATH) had \$2.5 million in total M/WBE-eligible spending, primarily composed of professional and standard services (85%). OATH received a C grade, earning a B grade with Asian Americans, a C grade with women-owned businesses, and F grades with Black-owned and Hispanic American firms. In FY 2017, OATH spent \$408,000 with M/WBEs, an increase of \$55,000 since FY 2016, \$3,000 since FY 2015, and \$65,000 since FY 2014. In FY 2017, 16.6% of OATH's spending went to M/WBEs compared to 14.2% in FY 2014.



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## About OATH

The Office of Administrative Trials and Hearings (OATH) is an independent, central court that consists of four tribunals: the OATH Tribunal, the Environmental Control Board (ECB), the OATH Tax & Limousine Tribunal, and the OATH Health Tribunal.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$0	0.00%	\$117,631	No Goal	\$0	0.00%	\$1,000	0.46%	\$1,153,836
Standard Services	\$0	0.00%	\$4,500	17.85%	\$625	1.24%	\$69,927	83.22%	\$765,223
Goods < \$100K	\$26,079	105.69%	\$62,089	220.17%	\$5,517	31.30%	\$121,045	137.36%	\$137,772
Total LL1 Spending	\$26,079		\$184,221		\$6,142		\$191,972		\$2,056,830
Weighted Grade	F		B		F		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

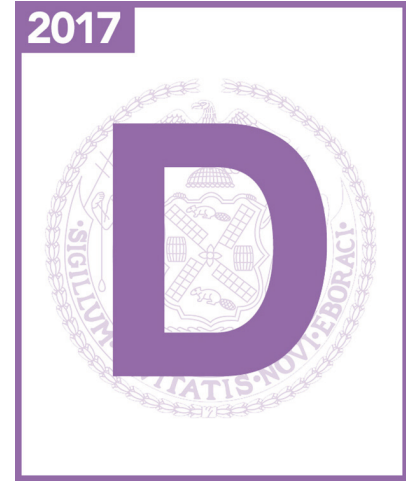
\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



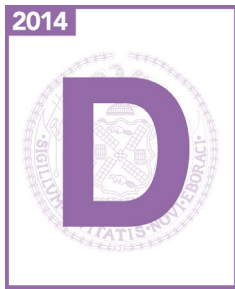
# Office of Emergency Management

## Letter Grade Overview

The Office of Emergency Management (OEM) had \$7 million in M/WBE-eligible spending, primarily composed of professional and standard services (77%). OEM received a D grade, earning D grades with Hispanic American and women-owned firms and F grades with Asian American and Black-owned firms. In FY 2017, OEM spent \$692,000 with M/WBEs, an increase of \$167,000 since FY 2016, \$251,000 since FY 2015, and \$270,000 since FY 2014. In FY 2017, 9.9% of OEM's spending went to M/WBEs compared to 6.1% in FY 2014.



Issued by Office of the New York City Comptroller



## About OEM

The Office of Emergency Management (OEM) coordinates and supports multi-agency responses to emergency conditions and other potential incidents that affect public health and safety in the City, including severe weather, natural hazards and disasters, power outages, transportation incidents, labor disruptions, aviation disasters, and acts of terrorism.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$27,019	6.78%	\$102,161	No Goal	\$4,645	1.75%	\$137,357	24.34%	\$3,048,082
Standard Services	\$0	0.00%	\$4,800	7.86%	\$0	0.00%	\$0	0.00%	\$2,031,820
Goods < \$100K	\$31,583	27.83%	\$24,634	19.00%	\$117,691	145.20%	\$242,151	59.75%	\$1,204,982
Total LL1 Spending	\$58,602		\$131,595		\$122,335		\$379,508		\$6,284,883
Weighted Grade	F		F		D		D		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.

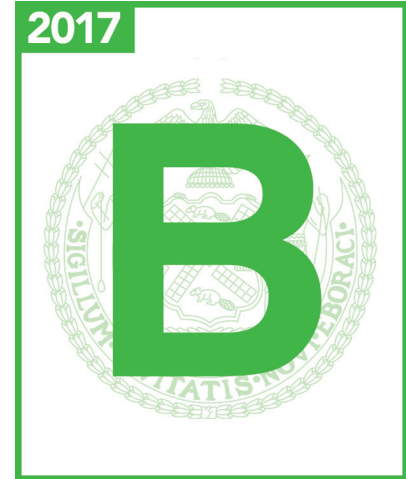




# Office of the Comptroller

## Letter Grade Overview

The Office of the Comptroller had \$13.5 million in M/WBE-eligible spending, primarily composed of professional services (92%). The Office of the Comptroller received a B grade, earning an A grade with Asian Americans and Hispanic Americans, a C grade with women-owned firms, and a F grade with Black-owned firms. In FY 2017, the Comptroller's Office spent \$3.3 million with M/WBEs, a decline of \$803,000 since FY 2016 and \$33,000 since FY 2015, but an increase of \$890,000 since FY 2014. In FY 2017, 24.3% of OCC's spending went to M/WBEs compared to 12.7% in FY 2014.



Issued by Office of the New York City Comptroller



## About OCC

The Comptroller is the City of New York's Chief Financial Officer, responsible for providing an independent voice to safeguard the fiscal health of the City, rooting out waste, fraud and abuse in City government, and ensuring the effective performance of City agencies to achieve their goals of serving the needs of all New Yorkers.

## Agency Fiscal Year 2017 Spending within Local Law 1\*

	Black American		Asian American		Hispanic American		Women		Non M/WBE
	\$	%	\$	%	\$	%	\$	%	\$
Construction	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0
Professional Services	\$155,160	10.38%	\$748,446	No Goal	\$1,005,390	100.87%	\$885,584	41.81%	\$9,664,247
Standard Services	\$1,850	3.99%	\$3,199	27.57%	\$0	0.00%	\$183,839	475.40%	\$197,820
Goods < \$100K	\$13,240	28.49%	\$178,236	335.63%	\$43,681	131.61%	\$63,133	38.04%	\$365,515
Total LL1 Spending	\$170,250		\$929,881		\$1,049,071		\$1,132,556		\$10,227,583
Weighted Grade	F		A		A		C		N/A

\$ = the dollar amount spent in the Local Law 1 eligible category. % = the percentage of the Local Law 1 target that was achieved.

\* Letter grades are calculated using a weighted average of agency spending across population groups and sectors. All dollars and percents are based on Local Law 1 and exclude categories described in Appendix D: Methodology. For a complete worksheet detailing how this agency grade was calculated, see Appendix B: Worksheets.



**Appendix B:  
M/WBE Letter Grade Worksheets**



# New York Citywide

Reference: Local Law 1 Target Spending Percent

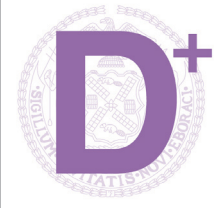
Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

CITY GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$5,428,452,276	\$2,547,717,290	\$1,188,803,975	\$1,206,565,359	\$485,365,653

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	46.93%	21.90%	22.23%	8.94%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$17,107,134	\$10,481,105	\$13,724,724	\$5,694,270
Asian American	\$77,220,134	\$104,512,939	\$29,809,092	\$8,268,501
Hispanic American	\$37,004,565	\$20,919,971	\$7,136,415	\$7,873,186
Women	\$91,564,544	\$46,964,493	\$45,702,361	\$30,393,434

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.67%	0.88%	1.14%	1.17%
Asian American	3.03%	8.79%	2.47%	1.70%
Hispanic American	1.45%	1.76%	0.59%	1.62%
Women	3.59%	3.95%	3.79%	6.26%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	8.39%	7.35%	9.48%	16.76%
Asian American	37.89%	No Goal	82.35%	21.30%
Hispanic American	36.31%	22.00%	9.86%	32.44%
Women	19.97%	23.24%	37.88%	25.05%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	9.15%	F	1	2
Asian American	48.64%	C	3	
Hispanic American	26.95%	D	2	
Women	25.12%	D	2	



# Administration for Children's Services

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

ACS GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$35,828,500	\$259,561	\$10,987,962	\$21,294,612	\$3,286,366

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.72%	30.67%	59.43%	9.17%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$4,821	\$1,138,717	\$107,299
Asian American	\$4,979	\$2,368,276	\$1,408,520	\$352,332
Hispanic American	\$86,242	\$148,228	\$783,594	\$56,911
Women	\$0	\$1,022,819	\$323,374	\$252,906

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.04%	5.35%	3.27%
Asian American	1.92%	21.55%	6.61%	10.72%
Hispanic American	33.23%	1.35%	3.68%	1.73%
Women	0.00%	9.31%	1.52%	7.70%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.37%	44.56%	46.64%
Asian American	23.98%	No Goal	220.48%	134.01%
Hispanic American	830.66%	16.86%	61.33%	34.63%
Women	0.00%	54.76%	15.19%	30.78%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	30.88%	D	2	3
Asian American	206.99%	A	5	
Hispanic American	50.82%	C	3	
Women	28.64%	D	2	



# Business Integrity Commission

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

BIC GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$573,516	\$0	\$81,140	\$96,212	\$396,164

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	14.15%	16.78%	69.08%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$0	\$16,335
Asian American	\$0	\$23,125	\$3,109	\$42,072
Hispanic American	\$0	\$0	\$0	\$8,785
Women	\$0	\$0	\$0	\$11,242

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	4.12%
Asian American	0.00%	28.50%	3.23%	10.62%
Hispanic American	0.00%	0.00%	0.00%	2.22%
Women	0.00%	0.00%	0.00%	2.84%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	58.90%
Asian American	0.00%	No Goal	107.70%	132.75%
Hispanic American	0.00%	0.00%	0.00%	44.35%
Women	0.00%	0.00%	0.00%	11.35%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	40.69%	C	3	2.75
Asian American	127.85%	A	5	
Hispanic American	30.64%	D	2	
Women	7.84%	F	1	





# Civilian Complaint Review Board

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

CCRB GRADE FY17



Issued by:  
Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$485,602	\$0	\$136,567	\$83,974	\$265,060

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	28.12%	17.29%	54.58%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$244	\$0	\$4,949
Asian American	\$0	\$0	\$18,570	\$50,377
Hispanic American	\$0	\$63,773	\$0	\$11,684
Women	\$0	\$12,335	\$248	\$15,364

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.18%	0.00%	1.87%
Asian American	0.00%	0.00%	22.11%	19.01%
Hispanic American	0.00%	46.70%	0.00%	4.41%
Women	0.00%	9.03%	0.29%	5.80%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	1.49%	0.00%	26.67%
Asian American	0.00%	No Goal	737.13%	237.57%
Hispanic American	0.00%	583.71%	0.00%	88.16%
Women	0.00%	53.13%	2.95%	23.19%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	14.98%	F	1	3.25
Asian American	357.76%	A	5	
Hispanic American	212.28%	A	5	
Women	28.11%	D	2	



# Commission on Human Rights

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

CCHR GRADE FY17



Issued by:  
Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$720,804	\$16,304	\$264,744	\$151,974	\$287,781

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	2.26%	36.73%	21.08%	39.93%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$19,999	\$14,428	\$25,432
Asian American	\$4,470	\$10,000	\$23,766	\$4,740
Hispanic American	\$9,489	\$0	\$0	\$44,267
Women	\$1,430	\$19,561	\$52,253	\$38,662

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	7.55%	9.49%	8.84%
Asian American	27.42%	3.78%	15.64%	1.65%
Hispanic American	58.20%	0.00%	0.00%	15.38%
Women	8.77%	7.39%	34.38%	13.43%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	62.95%	79.11%	126.25%
Asian American	342.71%	No Goal	521.27%	20.59%
Hispanic American	1455.01%	0.00%	0.00%	307.64%
Women	48.73%	43.46%	343.83%	53.74%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	90.21%	A	5	5
Asian American	198.95%	A	5	
Hispanic American	155.74%	A	5	
Women	111.01%	A	5	



# Department for the Aging

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DFTA GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$804,366	\$0	\$205,359	\$370,540	\$228,467

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	25.53%	46.07%	28.40%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$38,338	\$66,000	\$28,555
Asian American	\$0	\$0	\$74,519	\$0
Hispanic American	\$0	\$0	\$14,466	\$39,750
Women	\$0	\$0	\$71,099	\$58,539

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	18.67%	17.81%	12.50%
Asian American	0.00%	0.00%	20.11%	0.00%
Hispanic American	0.00%	0.00%	3.90%	17.40%
Women	0.00%	0.00%	19.19%	25.62%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)


Category	C	PS	SS	G
Black American	0.00%	155.57%	148.43%	178.55%
Asian American	0.00%	No Goal	670.36%	0.00%
Hispanic American	0.00%	0.00%	65.07%	347.97%
Women	0.00%	0.00%	191.88%	102.49%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	158.81%	A	5	5
Asian American	414.68%	A	5	
Hispanic American	128.81%	A	5	
Women	117.50%	A	5	



# Department of Buildings

Reference: Local Law 1 Target Spending Percent					Reference: Grade Scale				DOB GRADE FY17
Category	C	PS	SS	G	Weighted %	Score	Avg. Score	Grade	 <p>Issued by: Office of the NYC Comptroller</p>
Black American (BA)	8%	12%	12%	7%	> 80	5	> 4.25	A	
Asian American (AA)	8%	No Goal	3%	8%	> 60	4	> 3.25	B	
Hispanic American (HA)	4%	8%	6%	5%	> 40	3	> 2.25	C	
Women (W)	18%	17%	10%	25%	> 20	2	> 1.25	D	
C: Construction PS: Professional Services SS: Standard Services G: Goods					< 20	1	< 1.25	F	

### Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$28,984,128	\$0	\$20,548,271	\$6,269,184	\$2,166,673

### Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	70.89%	21.63%	7.48%
AA		No Goal		

### Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$119,469	\$81,157
Asian American	\$0	\$1,966,865	\$0	\$29,100
Hispanic American	\$0	\$13,800	\$125,715	\$37,061
Women	\$0	\$131,200	\$201,093	\$171,473

### Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	1.91%	3.75%
Asian American	0.00%	9.57%	0.00%	1.34%
Hispanic American	0.00%	0.07%	2.01%	1.71%
Women	0.00%	0.64%	3.21%	7.91%

### Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.00%	15.88%	53.51%
Asian American	0.00%	No Goal	0.00%	16.79%
Hispanic American	0.00%	0.84%	33.42%	34.21%
Women	0.00%	3.76%	32.08%	31.66%

### Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	7.44%	F	1	1
Asian American	4.31%	F	1	
Hispanic American	10.38%	F	1	
Women	11.97%	F	1	



# Department of City Planning

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DCP GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$4,318,439	\$0	\$3,835,606	\$151,787	\$331,045

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	88.82%	3.51%	7.67%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$138,867	\$0	\$26,949
Asian American	\$0	\$39,940	\$7,807	\$43,254
Hispanic American	\$0	\$69,583	\$0	\$4,444
Women	\$0	\$179,751	\$109,107	\$13,089

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	3.62%	0.00%	8.14%
Asian American	0.00%	1.04%	5.14%	13.07%
Hispanic American	0.00%	1.81%	0.00%	1.34%
Women	0.00%	4.69%	71.88%	3.95%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	30.17%	0.00%	116.29%
Asian American	0.00%	No Goal	171.44%	163.33%
Hispanic American	0.00%	22.68%	0.00%	26.85%
Women	0.00%	27.57%	718.81%	15.81%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	35.71%	D	2	3
Asian American	165.88%	A	5	
Hispanic American	22.20%	D	2	
Women	50.96%	C	3	





# Department of Citywide Administrative Services

<p>Reference: Local Law 1 Target Spending Percent</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Category</th> <th>C</th> <th>PS</th> <th>SS</th> <th>G</th> </tr> </thead> <tbody> <tr> <td>Black American (BA)</td> <td>8%</td> <td>12%</td> <td>12%</td> <td>7%</td> </tr> <tr> <td>Asian American (AA)</td> <td>8%</td> <td>No Goal</td> <td>3%</td> <td>8%</td> </tr> <tr> <td>Hispanic American (HA)</td> <td>4%</td> <td>8%</td> <td>6%</td> <td>5%</td> </tr> <tr> <td>Women (W)</td> <td>18%</td> <td>17%</td> <td>10%</td> <td>25%</td> </tr> </tbody> </table> <p>C: Construction PS: Professional Services SS: Standard Services G: Goods</p>	Category	C	PS	SS	G	Black American (BA)	8%	12%	12%	7%	Asian American (AA)	8%	No Goal	3%	8%	Hispanic American (HA)	4%	8%	6%	5%	Women (W)	18%	17%	10%	25%	<p>Reference: Grade Scale</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Weighted %</th> <th>Score</th> <th>Avg. Score</th> <th>Grade</th> </tr> </thead> <tbody> <tr> <td>&gt; 80</td> <td>5</td> <td>&gt; 4.25</td> <td>A</td> </tr> <tr> <td>&gt; 60</td> <td>4</td> <td>&gt; 3.25</td> <td>B</td> </tr> <tr> <td>&gt; 40</td> <td>3</td> <td>&gt; 2.25</td> <td>C</td> </tr> <tr> <td>&gt; 20</td> <td>2</td> <td>&gt; 1.25</td> <td>D</td> </tr> <tr> <td>&lt; 20</td> <td>1</td> <td>&lt; 1.25</td> <td>F</td> </tr> </tbody> </table>	Weighted %	Score	Avg. Score	Grade	> 80	5	> 4.25	A	> 60	4	> 3.25	B	> 40	3	> 2.25	C	> 20	2	> 1.25	D	< 20	1	< 1.25	F	<p>DCAS GRADE FY17</p> <p>Issued by: Office of the NYC Comptroller</p>
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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$542,045,874	\$21,213,427	\$15,396,717	\$138,811,895	\$366,623,836

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	3.91%	2.84%	25.61%	67.64%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$183,338	\$4,252,606	\$637,742
Asian American	\$2,182,578	\$887,540	\$1,045,353	\$1,006,570
Hispanic American	\$507,778	\$93,900	\$297,345	\$1,230,633
Women	\$199,449	\$1,615,199	\$2,908,496	\$10,379,367

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	1.19%	3.06%	0.17%
Asian American	10.29%	5.76%	0.75%	0.27%
Hispanic American	2.39%	0.61%	0.21%	0.34%
Women	0.94%	10.49%	2.10%	2.83%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	9.92%	25.53%	2.48%
Asian American	128.61%	No Goal	25.10%	3.43%
Hispanic American	59.84%	7.62%	3.57%	6.71%
Women	5.22%	61.71%	20.95%	11.32%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	8.50%	F	1	1
Asian American	14.19%	F	1	
Hispanic American	8.01%	F	1	
Women	14.98%	F	1	



# Department of Consumer Affairs

<p>Reference: Local Law 1 Target Spending Percent</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Category</th> <th>C</th> <th>PS</th> <th>SS</th> <th>G</th> </tr> </thead> <tbody> <tr> <td>Black American (BA)</td> <td>8%</td> <td>12%</td> <td>12%</td> <td>7%</td> </tr> <tr> <td>Asian American (AA)</td> <td>8%</td> <td>No Goal</td> <td>3%</td> <td>8%</td> </tr> <tr> <td>Hispanic American (HA)</td> <td>4%</td> <td>8%</td> <td>6%</td> <td>5%</td> </tr> <tr> <td>Women (W)</td> <td>18%</td> <td>17%</td> <td>10%</td> <td>25%</td> </tr> </tbody> </table> <p>C: Construction PS: Professional Services SS: Standard Services G: Goods</p>	Category	C	PS	SS	G	Black American (BA)	8%	12%	12%	7%	Asian American (AA)	8%	No Goal	3%	8%	Hispanic American (HA)	4%	8%	6%	5%	Women (W)	18%	17%	10%	25%	<p>Reference: Grade Scale</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Weighted %</th> <th>Score</th> <th>Avg. Score</th> <th>Grade</th> </tr> </thead> <tbody> <tr> <td>&gt; 80</td> <td>5</td> <td>&gt; 4.25</td> <td>A</td> </tr> <tr> <td>&gt; 60</td> <td>4</td> <td>&gt; 3.25</td> <td>B</td> </tr> <tr> <td>&gt; 40</td> <td>3</td> <td>&gt; 2.25</td> <td>C</td> </tr> <tr> <td>&gt; 20</td> <td>2</td> <td>&gt; 1.25</td> <td>D</td> </tr> <tr> <td>&lt; 20</td> <td>1</td> <td>&lt; 1.25</td> <td>F</td> </tr> </tbody> </table>	Weighted %	Score	Avg. Score	Grade	> 80	5	> 4.25	A	> 60	4	> 3.25	B	> 40	3	> 2.25	C	> 20	2	> 1.25	D	< 20	1	< 1.25	F	<p>DCA GRADE FY17</p> <p>Issued by: Office of the NYC Comptroller</p>
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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$1,235,256	\$19,010	\$635,197	\$264,877	\$316,173

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	1.54%	51.42%	21.44%	25.60%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$101,136	\$8,962	\$1,709
Asian American	\$0	\$32,644	\$0	\$14,056
Hispanic American	\$0	\$19,838	\$0	\$70,011
Women	\$0	\$40,343	\$38,328	\$57,918

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	15.92%	3.38%	0.54%
Asian American	0.00%	5.14%	0.00%	4.45%
Hispanic American	0.00%	3.12%	0.00%	22.14%
Women	0.00%	6.35%	14.47%	18.32%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	132.68%	28.19%	7.72%
Asian American	0.00%	No Goal	0.00%	55.57%
Hispanic American	0.00%	39.04%	0.00%	442.86%
Women	0.00%	37.36%	144.70%	73.27%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	76.25%	B	4	<b>3.75</b>
Asian American	29.28%	D	2	
Hispanic American	133.43%	A	5	
Women	68.99%	B	4	



# Department of Correction

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$85,379,467	\$37,162,291	\$6,113,380	\$29,333,667	\$12,770,129

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	43.53%	7.16%	34.36%	14.96%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$17,700	\$437,711
Asian American	\$392,709	\$877,512	\$11,812	\$589,613
Hispanic American	\$32,000	\$0	\$77,939	\$462,577
Women	\$16,302,672	\$193,662	\$1,539,108	\$1,415,817

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.06%	3.43%
Asian American	1.06%	14.35%	0.04%	4.62%
Hispanic American	0.09%	0.00%	0.27%	3.62%
Women	43.87%	3.17%	5.25%	11.09%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.50%	48.97%
Asian American	13.21%	No Goal	1.34%	57.71%
Hispanic American	2.15%	0.00%	4.43%	72.45%
Women	243.72%	18.63%	52.47%	44.35%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	7.50%	F	1	2
Asian American	15.99%	F	1	
Hispanic American	13.29%	F	1	
Women	132.07%	A	5	



# Department of Cultural Affairs

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DCLA GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$1,803,488	\$974,893	\$37,231	\$3,250	\$788,114

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	54.06%	2.06%	0.18%	43.70%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$0	\$0
Asian American	\$304,260	\$0	\$0	\$81,567
Hispanic American	\$91,568	\$1,407	\$1,561	\$51,459
Women	\$34,443	\$0	\$0	\$64,065

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	0.00%
Asian American	31.21%	0.00%	0.00%	10.35%
Hispanic American	9.39%	3.78%	48.03%	6.53%
Women	3.53%	0.00%	0.00%	8.13%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)


Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	0.00%
Asian American	390.12%	No Goal	0.00%	129.37%
Hispanic American	234.82%	47.24%	800.46%	130.59%
Women	19.63%	0.00%	0.00%	32.52%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	0.00%	F	1	3.25
Asian American	273.05%	A	5	
Hispanic American	186.42%	A	5	
Women	24.82%	D	2	



# Department of Design and Construction

Reference: Local Law 1 Target Spending Percent					Reference: Grade Scale				DDC GRADE FY17
Category	C	PS	SS	G	Weighted %	Score	Avg. Score	Grade	 <p>Issued by: Office of the NYC Comptroller</p>
Black American (BA)	8%	12%	12%	7%	> 80	5	> 4.25	A	
Asian American (AA)	8%	No Goal	3%	8%	> 60	4	> 3.25	B	
Hispanic American (HA)	4%	8%	6%	5%	> 40	3	> 2.25	C	
Women (W)	18%	17%	10%	25%	> 20	2	> 1.25	D	
C: Construction PS: Professional Services SS: Standard Services G: Goods					< 20	1	< 1.25	F	

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$1,486,860,630	\$1,245,117,134	\$209,436,244	\$30,273,902	\$2,033,351

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	83.74%	14.09%	2.04%	0.14%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$4,626,132	\$5,081,766	\$1,568,967	\$7,995
Asian American	\$30,211,659	\$28,124,134	\$5,876,963	\$160,034
Hispanic American	\$9,814,350	\$14,065,403	\$26,250	\$61,925
Women	\$42,805,359	\$13,039,574	\$485,965	\$163,576

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.37%	2.43%	5.18%	0.39%
Asian American	2.43%	13.43%	19.41%	7.87%
Hispanic American	0.79%	6.72%	0.09%	3.05%
Women	3.44%	6.23%	1.61%	8.04%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	4.64%	20.22%	43.19%	5.62%
Asian American	30.33%	No Goal	647.09%	98.38%
Hispanic American	19.71%	83.95%	1.45%	60.91%
Women	19.10%	36.62%	16.05%	32.18%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	7.62%	F	1	2
Asian American	45.06%	C	3	
Hispanic American	28.44%	D	2	
Women	21.52%	D	2	





# Department of Environmental Protection

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DEP GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$892,143,715	\$529,683,672	\$203,805,498	\$143,671,351	\$14,983,195

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	59.37%	22.84%	16.10%	1.68%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$962,125	\$1,880,917	\$1,418,463	\$701,462
Asian American	\$24,307,505	\$12,924,941	\$218,839	\$607,846
Hispanic American	\$893,638	\$660,139	\$966,263	\$689,378
Women	\$7,370,823	\$4,531,192	\$1,011,480	\$3,637,482

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.18%	0.92%	0.99%	4.68%
Asian American	4.59%	6.34%	0.15%	4.06%
Hispanic American	0.17%	0.32%	0.67%	4.60%
Women	1.39%	2.22%	0.70%	24.28%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	2.27%	7.69%	8.23%	66.88%
Asian American	57.36%	No Goal	5.08%	50.71%
Hispanic American	4.22%	4.05%	11.21%	92.02%
Women	7.73%	13.08%	7.04%	97.11%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	5.55%	F	1	1.5
Asian American	46.31%	C	3	
Hispanic American	6.78%	F	1	
Women	10.34%	F	1	



# Department of Finance

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DOF GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$20,502,351	\$35,141	\$16,341,499	\$3,023,389	\$1,102,322

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.17%	79.71%	14.75%	5.38%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$36,195	\$22,858
Asian American	\$0	\$1,169,707	\$7,586	\$92,156
Hispanic American	\$22,856	\$77,716	\$0	\$284,992
Women	\$0	\$210,619	\$746,893	\$135,353

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	1.20%	2.07%
Asian American	0.00%	7.16%	0.25%	8.36%
Hispanic American	65.04%	0.48%	0.00%	25.85%
Women	0.00%	1.29%	24.70%	12.28%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.00%	9.98%	29.62%
Asian American	0.00%	No Goal	8.36%	104.50%
Hispanic American	1626.03%	5.95%	0.00%	517.07%
Women	0.00%	7.58%	247.04%	49.12%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	3.06%	F	1	2
Asian American	33.76%	D	2	
Hispanic American	35.33%	D	2	
Women	45.11%	C	3	



# Department of Health and Mental Hygiene

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DOHMH GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$58,561,061	\$1,217,853	\$35,873,233	\$9,481,185	\$11,988,790

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	2.08%	61.26%	16.19%	20.47%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$37,200	\$1,983	\$44,585	\$548,021
Asian American	\$236,217	\$3,981,033	\$179,745	\$1,153,904
Hispanic American	\$44,936	\$4,732,025	\$46,250	\$609,987
Women	\$48,785	\$11,776,971	\$747,778	\$1,502,014

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	3.05%	0.01%	0.47%	4.57%
Asian American	19.40%	11.10%	1.90%	9.62%
Hispanic American	3.69%	13.19%	0.49%	5.09%
Women	4.01%	32.83%	7.89%	12.53%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	38.18%	0.05%	3.92%	65.30%
Asian American	242.45%	No Goal	63.19%	120.31%
Hispanic American	92.25%	164.89%	8.13%	101.76%
Women	22.25%	193.11%	78.87%	50.11%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	14.83%	F	1	4
Asian American	103.00%	A	5	
Hispanic American	125.07%	A	5	
Women	141.79%	A	5	



# Department of Homeless Services

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DHS GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$74,501,295	\$3,066,322	\$12,207,172	\$57,266,436	\$1,961,364

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	4.12%	16.39%	76.87%	2.63%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$257,249	\$0	\$43,376	\$113,259
Asian American	\$644,432	\$888,304	\$4,436,186	\$33,577
Hispanic American	\$26,422	\$0	\$7,490	\$51,390
Women	\$32,492	\$107,918	\$864,512	\$311,322

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	8.39%	0.00%	0.08%	5.77%
Asian American	21.02%	7.28%	7.75%	1.71%
Hispanic American	0.86%	0.00%	0.01%	2.62%
Women	1.06%	0.88%	1.51%	15.87%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)


Category	C	PS	SS	G
Black American	104.87%	0.00%	0.63%	82.49%
Asian American	262.71%	No Goal	258.22%	21.40%
Hispanic American	21.54%	0.00%	0.22%	52.40%
Women	5.89%	5.20%	15.10%	63.49%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	6.97%	F	1	2
Asian American	250.98%	A	5	
Hispanic American	2.43%	F	1	
Women	14.37%	F	1	



# Department of Housing Preservation and Development

Reference: Local Law 1 Target Spending Percent					Reference: Grade Scale				 <p>HPD GRADE FY17</p> <p>Issued by: Office of the NYC Comptroller</p>
Category	C	PS	SS	G	Weighted %	Score	Avg. Score	Grade	
Black American (BA)	8%	12%	12%	7%	> 80	5	> 4.25	A	
Asian American (AA)	8%	No Goal	3%	8%	> 60	4	> 3.25	B	
Hispanic American (HA)	4%	8%	6%	5%	> 40	3	> 2.25	C	
Women (W)	18%	17%	10%	25%	> 20	2	> 1.25	D	
C: Construction PS: Professional Services SS: Standard Services G: Goods					< 20	1	< 1.25	F	

### Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$45,811,965	\$13,956,147	\$4,873,152	\$25,210,401	\$1,772,264

### Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	30.46%	10.64%	55.03%	3.87%
AA		No Goal		

### Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$29,891	\$0	\$2,510,511	\$391,856
Asian American	\$1,131,223	\$1,974,755	\$3,253,963	\$146,326
Hispanic American	\$848,961	\$43,970	\$232,901	\$92,805
Women	\$1,566,722	\$306,802	\$100,799	\$225,670

### Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.21%	0.00%	9.96%	22.11%
Asian American	8.11%	40.52%	12.91%	8.26%
Hispanic American	6.08%	0.90%	0.92%	5.24%
Women	11.23%	6.30%	0.40%	12.73%

### Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	2.68%	0.00%	82.99%	315.86%
Asian American	101.32%	No Goal	430.24%	103.21%
Hispanic American	152.08%	11.28%	15.40%	104.73%
Women	62.37%	37.03%	4.00%	50.93%

### Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	58.70%	C	3	3.5
Asian American	303.95%	A	5	
Hispanic American	60.05%	B	4	
Women	27.11%	D	2	





# Department of Information Technology and Telecommunications

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DOITT GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$391,581,230	\$24,510,431	\$288,495,679	\$74,155,958	\$4,419,162

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	6.26%	73.67%	18.94%	1.13%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$260,000	\$59,328	\$445,119
Asian American	\$0	\$18,644,607	\$166,231	\$394,862
Hispanic American	\$0	\$83,939	\$1,777,085	\$1,050,412
Women	\$0	\$185,285	\$28,979,970	\$449,261

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.09%	0.08%	10.07%
Asian American	0.00%	6.46%	0.22%	8.94%
Hispanic American	0.00%	0.03%	2.40%	23.77%
Women	0.00%	0.06%	39.08%	10.17%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.75%	0.67%	143.89%
Asian American	0.00%	No Goal	7.47%	111.69%
Hispanic American	0.00%	0.36%	39.94%	475.39%
Women	0.00%	0.38%	390.80%	40.66%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	2.30%	F	1	1.75
Asian American	10.16%	F	1	
Hispanic American	13.20%	F	1	
Women	74.74%	B	4	



# Department of Parks and Recreation

<p>Reference: Local Law 1 Target Spending Percent</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Category</th> <th>C</th> <th>PS</th> <th>SS</th> <th>G</th> </tr> </thead> <tbody> <tr> <td>Black American (BA)</td> <td>8%</td> <td>12%</td> <td>12%</td> <td>7%</td> </tr> <tr> <td>Asian American (AA)</td> <td>8%</td> <td>No Goal</td> <td>3%</td> <td>8%</td> </tr> <tr> <td>Hispanic American (HA)</td> <td>4%</td> <td>8%</td> <td>6%</td> <td>5%</td> </tr> <tr> <td>Women (W)</td> <td>18%</td> <td>17%</td> <td>10%</td> <td>25%</td> </tr> </tbody> </table> <p>C: Construction PS: Professional Services SS: Standard Services G: Goods</p>	Category	C	PS	SS	G	Black American (BA)	8%	12%	12%	7%	Asian American (AA)	8%	No Goal	3%	8%	Hispanic American (HA)	4%	8%	6%	5%	Women (W)	18%	17%	10%	25%	<p>Reference: Grade Scale</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Weighted %</th> <th>Score</th> <th>Avg. Score</th> <th>Grade</th> </tr> </thead> <tbody> <tr> <td>&gt; 80</td> <td>5</td> <td>&gt; 4.25</td> <td>A</td> </tr> <tr> <td>&gt; 60</td> <td>4</td> <td>&gt; 3.25</td> <td>B</td> </tr> <tr> <td>&gt; 40</td> <td>3</td> <td>&gt; 2.25</td> <td>C</td> </tr> <tr> <td>&gt; 20</td> <td>2</td> <td>&gt; 1.25</td> <td>D</td> </tr> <tr> <td>&lt; 20</td> <td>1</td> <td>&lt; 1.25</td> <td>F</td> </tr> </tbody> </table>	Weighted %	Score	Avg. Score	Grade	> 80	5	> 4.25	A	> 60	4	> 3.25	B	> 40	3	> 2.25	C	> 20	2	> 1.25	D	< 20	1	< 1.25	F	<p>DPR GRADE FY17</p> <p>Issued by: Office of the NYC Comptroller</p>
Category	C	PS	SS	G																																															
Black American (BA)	8%	12%	12%	7%																																															
Asian American (AA)	8%	No Goal	3%	8%																																															
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Women (W)	18%	17%	10%	25%																																															
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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$253,588,179	\$173,628,445	\$19,293,149	\$44,816,401	\$15,850,183

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	68.47%	7.61%	17.67%	6.25%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$1,343,491	\$90,512	\$57,706	\$586,079
Asian American	\$14,184,532	\$2,595,605	\$2,641,058	\$469,506
Hispanic American	\$16,295,273	\$50,521	\$2,070,606	\$392,674
Women	\$11,671,939	\$3,577,656	\$1,457,746	\$2,730,527

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.77%	0.47%	0.13%	3.70%
Asian American	8.17%	13.45%	5.89%	2.96%
Hispanic American	9.39%	0.26%	4.62%	2.48%
Women	6.72%	18.54%	3.25%	17.23%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	9.67%	3.91%	1.07%	52.82%
Asian American	102.12%	No Goal	196.44%	37.03%
Hispanic American	234.63%	3.27%	77.00%	49.55%
Women	37.35%	109.08%	32.53%	68.91%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	10.41%	F	1	<b>3.5</b>
Asian American	115.76%	A	5	
Hispanic American	177.60%	A	5	
Women	43.93%	C	3	



# Department of Probation

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$2,234,963	\$0	\$515,225	\$783,155	\$936,582

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	23.05%	35.04%	41.91%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$0	\$13,794
Asian American	\$0	\$29,985	\$0	\$140,044
Hispanic American	\$0	\$0	\$1,377	\$13,408
Women	\$0	\$25,435	\$1,236	\$292,866

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	1.47%
Asian American	0.00%	5.82%	0.00%	14.95%
Hispanic American	0.00%	0.00%	0.18%	1.43%
Women	0.00%	4.94%	0.16%	31.27%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	21.04%
Asian American	0.00%	No Goal	0.00%	186.91%
Hispanic American	0.00%	0.00%	2.93%	28.63%
Women	0.00%	29.04%	1.58%	125.08%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	8.82%	F	1	2.5
Asian American	101.79%	A	5	
Hispanic American	13.03%	F	1	
Women	59.66%	C	3	



# Department of Sanitation

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DSNY GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$387,304,297	\$23,789,612	\$104,575,662	\$251,427,902	\$7,511,121

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	6.14%	27.00%	64.92%	1.94%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$9,030	\$0	\$211,585	\$416,522
Asian American	\$1,906,891	\$6,425,782	\$36,782	\$610,896
Hispanic American	\$33,556	\$41,070	\$173,322	\$496,850
Women	\$841,574	\$603,967	\$542,144	\$1,845,720

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.04%	0.00%	0.08%	5.55%
Asian American	8.02%	6.14%	0.01%	8.13%
Hispanic American	0.14%	0.04%	0.07%	6.61%
Women	3.54%	0.58%	0.22%	24.57%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.48%	0.00%	0.70%	79.22%
Asian American	100.20%	No Goal	0.49%	101.67%
Hispanic American	3.53%	0.49%	1.15%	132.30%
Women	19.65%	3.40%	2.16%	98.29%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	2.02%	F	1	1
Asian American	11.56%	F	1	
Hispanic American	3.66%	F	1	
Women	5.43%	F	1	



# Department of Small Business Services

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

SBS GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$4,564,310	\$900,240	\$2,032,220	\$1,107,649	\$524,202

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	19.72%	44.52%	24.27%	11.48%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$210,116	\$293,203	\$19,906
Asian American	\$0	\$426,216	\$0	\$87,395
Hispanic American	\$15,825	\$20,485	\$20,352	\$139,002
Women	\$0	\$76,996	\$291,307	\$6,265

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	10.34%	26.47%	3.80%
Asian American	0.00%	20.97%	0.00%	16.67%
Hispanic American	1.76%	1.01%	1.84%	26.52%
Women	0.00%	3.79%	26.30%	1.20%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	86.16%	220.59%	54.25%
Asian American	0.00%	No Goal	0.00%	208.40%
Hispanic American	43.95%	12.60%	30.62%	530.34%
Women	0.00%	22.29%	263.00%	4.78%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	98.12%	A	5	4.25
Asian American	43.14%	C	3	
Hispanic American	82.62%	A	5	
Women	74.29%	B	4	





# Department of Transportation

<p>Reference: Local Law 1 Target Spending Percent</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Category</th> <th>C</th> <th>PS</th> <th>SS</th> <th>G</th> </tr> </thead> <tbody> <tr> <td>Black American (BA)</td> <td>8%</td> <td>12%</td> <td>12%</td> <td>7%</td> </tr> <tr> <td>Asian American (AA)</td> <td>8%</td> <td>No Goal</td> <td>3%</td> <td>8%</td> </tr> <tr> <td>Hispanic American (HA)</td> <td>4%</td> <td>8%</td> <td>6%</td> <td>5%</td> </tr> <tr> <td>Women (W)</td> <td>18%</td> <td>17%</td> <td>10%</td> <td>25%</td> </tr> </tbody> </table> <p>C: Construction PS: Professional Services SS: Standard Services G: Goods</p>	Category	C	PS	SS	G	Black American (BA)	8%	12%	12%	7%	Asian American (AA)	8%	No Goal	3%	8%	Hispanic American (HA)	4%	8%	6%	5%	Women (W)	18%	17%	10%	25%	<p>Reference: Grade Scale</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Weighted %</th> <th>Score</th> <th>Avg. Score</th> <th>Grade</th> </tr> </thead> <tbody> <tr> <td>&gt; 80</td> <td>5</td> <td>&gt; 4.25</td> <td>A</td> </tr> <tr> <td>&gt; 60</td> <td>4</td> <td>&gt; 3.25</td> <td>B</td> </tr> <tr> <td>&gt; 40</td> <td>3</td> <td>&gt; 2.25</td> <td>C</td> </tr> <tr> <td>&gt; 20</td> <td>2</td> <td>&gt; 1.25</td> <td>D</td> </tr> <tr> <td>&lt; 20</td> <td>1</td> <td>&lt; 1.25</td> <td>F</td> </tr> </tbody> </table>	Weighted %	Score	Avg. Score	Grade	> 80	5	> 4.25	A	> 60	4	> 3.25	B	> 40	3	> 2.25	C	> 20	2	> 1.25	D	< 20	1	< 1.25	F	<p>DOT GRADE FY17</p> <p>Issued by: Office of the NYC Comptroller</p>
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Asian American (AA)	8%	No Goal	3%	8%																																															
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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$752,266,157	\$424,717,875	\$68,786,843	\$247,574,589	\$11,186,851

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	56.46%	9.14%	32.91%	1.49%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$9,842,015	\$86,406	\$74,153	\$459,870
Asian American	\$1,050,516	\$4,224,607	\$1,315,492	\$478,019
Hispanic American	\$4,420,329	\$652,703	\$113,831	\$1,035,197
Women	\$9,477,690	\$590,176	\$912,263	\$2,919,445

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	2.32%	0.13%	0.03%	4.11%
Asian American	0.25%	6.14%	0.53%	4.27%
Hispanic American	1.04%	0.95%	0.05%	9.25%
Women	2.23%	0.86%	0.37%	26.10%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	28.97%	1.05%	0.25%	58.73%
Asian American	3.09%	No Goal	17.71%	53.41%
Hispanic American	26.02%	11.86%	0.77%	185.07%
Women	12.40%	5.05%	3.69%	104.39%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	17.41%	F	1	1
Asian American	9.21%	F	1	
Hispanic American	18.78%	F	1	
Women	10.23%	F	1	



# Department of Youth and Community Development

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

DYCD GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$7,679,747	\$0	\$6,084,423	\$208,297	\$1,387,026

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	79.23%	2.71%	18.06%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$969,536	\$16,587	\$55,570
Asian American	\$0	\$3,816,360	\$0	\$195,269
Hispanic American	\$0	\$0	\$4,657	\$83,015
Women	\$0	\$0	\$22,252	\$223,399

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	15.93%	7.96%	4.01%
Asian American	0.00%	62.72%	0.00%	14.08%
Hispanic American	0.00%	0.00%	2.24%	5.99%
Women	0.00%	0.00%	10.68%	16.11%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	132.79%	66.36%	57.23%
Asian American	0.00%	No Goal	0.00%	175.98%
Hispanic American	0.00%	0.00%	37.26%	119.70%
Women	0.00%	0.00%	106.83%	64.43%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	117.34%	A	5	3.25
Asian American	153.00%	A	5	
Hispanic American	22.63%	D	2	
Women	14.53%	F	1	



# Fire Department

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

FDNY GRADE FY17



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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$148,839,778	\$46,954,062	\$36,697,371	\$54,491,007	\$10,697,338

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	31.55%	24.66%	36.61%	7.19%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$248,725	\$131,773	\$356,153
Asian American	\$469,873	\$1,479,160	\$8,629,103	\$425,567
Hispanic American	\$3,825,866	\$9,751	\$251,201	\$162,644
Women	\$1,211,165	\$463,910	\$1,446,626	\$2,223,433

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.68%	0.24%	3.33%
Asian American	1.00%	4.03%	15.84%	3.98%
Hispanic American	8.15%	0.03%	0.46%	1.52%
Women	2.58%	1.26%	2.65%	20.78%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	5.65%	2.02%	47.56%
Asian American	12.51%	No Goal	527.86%	49.73%
Hispanic American	203.70%	0.33%	7.68%	30.41%
Women	14.33%	7.44%	26.55%	83.14%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	5.55%	F	1	3
Asian American	266.47%	A	5	
Hispanic American	69.34%	B	4	
Women	22.05%	D	2	



# Human Resources Administration

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

HRA GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$127,568,556	\$396,870	\$61,922,906	\$57,460,379	\$7,788,402

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.31%	48.54%	45.04%	6.11%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$1,133,846	\$1,573,850	\$99,984
Asian American	\$90,288	\$11,267,362	\$331,351	\$682,165
Hispanic American	\$35,477	\$67,076	\$100,656	\$345,908
Women	\$0	\$7,949,804	\$956,588	\$770,465

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	1.83%	2.74%	1.28%
Asian American	22.75%	18.20%	0.58%	8.76%
Hispanic American	8.94%	0.11%	0.18%	4.44%
Women	0.00%	12.84%	1.66%	9.89%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	15.26%	22.83%	18.34%
Asian American	284.38%	No Goal	19.22%	109.48%
Hispanic American	223.48%	1.35%	2.92%	88.83%
Women	0.00%	75.52%	16.65%	39.57%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	18.81%	F	1	1.75
Asian American	31.54%	D	2	
Hispanic American	8.09%	F	1	
Women	46.57%	C	3	



# Landmarks Preservation Commission

<p>Reference: Local Law 1 Target Spending Percent</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Category</th> <th>C</th> <th>PS</th> <th>SS</th> <th>G</th> </tr> </thead> <tbody> <tr> <td>Black American (BA)</td> <td>8%</td> <td>12%</td> <td>12%</td> <td>7%</td> </tr> <tr> <td>Asian American (AA)</td> <td>8%</td> <td>No Goal</td> <td>3%</td> <td>8%</td> </tr> <tr> <td>Hispanic American (HA)</td> <td>4%</td> <td>8%</td> <td>6%</td> <td>5%</td> </tr> <tr> <td>Women (W)</td> <td>18%</td> <td>17%</td> <td>10%</td> <td>25%</td> </tr> </tbody> </table> <p>C: Construction PS: Professional Services SS: Standard Services G: Goods</p>	Category	C	PS	SS	G	Black American (BA)	8%	12%	12%	7%	Asian American (AA)	8%	No Goal	3%	8%	Hispanic American (HA)	4%	8%	6%	5%	Women (W)	18%	17%	10%	25%	<p>Reference: Grade Scale</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Weighted %</th> <th>Score</th> <th>Avg. Score</th> <th>Grade</th> </tr> </thead> <tbody> <tr> <td>&gt; 80</td> <td>5</td> <td>&gt; 4.25</td> <td>A</td> </tr> <tr> <td>&gt; 60</td> <td>4</td> <td>&gt; 3.25</td> <td>B</td> </tr> <tr> <td>&gt; 40</td> <td>3</td> <td>&gt; 2.25</td> <td>C</td> </tr> <tr> <td>&gt; 20</td> <td>2</td> <td>&gt; 1.25</td> <td>D</td> </tr> <tr> <td>&lt; 20</td> <td>1</td> <td>&lt; 1.25</td> <td>F</td> </tr> </tbody> </table>	Weighted %	Score	Avg. Score	Grade	> 80	5	> 4.25	A	> 60	4	> 3.25	B	> 40	3	> 2.25	C	> 20	2	> 1.25	D	< 20	1	< 1.25	F
Category	C	PS	SS	G																																														
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LPC GRADE FY17

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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$213,980	\$98,001	\$2,935	\$29,204	\$83,840

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	45.80%	1.37%	13.65%	39.18%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$1,040	\$0	\$1,877
Asian American	\$98,001	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$8,242	\$0
Women	\$0	\$0	\$4,664	\$21,129

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	35.44%	0.00%	2.24%
Asian American	100.00%	0.00%	0.00%	0.00%
Hispanic American	0.00%	0.00%	28.22%	0.00%
Women	0.00%	0.00%	15.97%	25.20%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	295.30%	0.00%	31.99%
Asian American	1250.00%	No Goal	0.00%	0.00%
Hispanic American	0.00%	0.00%	470.38%	0.00%
Women	0.00%	0.00%	159.69%	100.81%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	16.58%	F	1	<b>3.5</b>
Asian American	580.45%	A	5	
Hispanic American	64.20%	B	4	
Women	61.29%	B	4	





# Law Department

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

LAW GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$59,493,546	\$0	\$54,465,915	\$3,936,057	\$1,091,573

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	91.55%	6.62%	1.83%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$2,500	\$47,196	\$28,447
Asian American	\$0	\$62,342	\$45,822	\$158,015
Hispanic American	\$0	\$0	\$34,689	\$11,150
Women	\$0	\$164,961	\$1,694,526	\$93,870

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	1.20%	2.61%
Asian American	0.00%	0.11%	1.16%	14.48%
Hispanic American	0.00%	0.00%	0.88%	1.02%
Women	0.00%	0.30%	43.05%	8.60%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.04%	9.99%	37.23%
Asian American	0.00%	No Goal	38.81%	180.95%
Hispanic American	0.00%	0.00%	14.69%	20.43%
Women	0.00%	1.78%	430.51%	34.40%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	1.38%	F	1	2
Asian American	69.67%	B	4	
Hispanic American	1.35%	F	1	
Women	30.74%	D	2	



# NYC Taxi and Limousine Commission

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

TLC GRADE FY17



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Office of the NYC Comptroller

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$3,114,911	\$0	\$560,945	\$1,939,230	\$614,735

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	18.01%	62.26%	19.74%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$19,363	\$0
Asian American	\$0	\$52,344	\$67,218	\$132,516
Hispanic American	\$0	\$0	\$0	\$211,659
Women	\$0	\$0	\$122,581	\$0

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	1.00%	0.00%
Asian American	0.00%	9.33%	3.47%	21.56%
Hispanic American	0.00%	0.00%	0.00%	34.43%
Women	0.00%	0.00%	6.32%	0.00%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)


Category	C	PS	SS	G
Black American	0.00%	0.00%	8.32%	0.00%
Asian American	0.00%	No Goal	115.54%	269.46%
Hispanic American	0.00%	0.00%	0.00%	688.62%
Women	0.00%	0.00%	63.21%	0.00%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	5.18%	F	1	3.25
Asian American	152.59%	A	5	
Hispanic American	135.90%	A	5	
Women	39.35%	D	2	



# Office of Administrative Trials and Hearings

Reference: Local Law 1 Target Spending Percent					Reference: Grade Scale				OATH GRADE FY17
Category	C	PS	SS	G	Weighted %	Score	Avg. Score	Grade	 <p>Issued by: Office of the NYC Comptroller</p>
Black American (BA)	8%	12%	12%	7%	> 80	5	> 4.25	A	
Asian American (AA)	8%	No Goal	3%	8%	> 60	4	> 3.25	B	
Hispanic American (HA)	4%	8%	6%	5%	> 40	3	> 2.25	C	
Women (W)	18%	17%	10%	25%	> 20	2	> 1.25	D	
C: Construction PS: Professional Services SS: Standard Services G: Goods					< 20	1	< 1.25	F	

## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$2,465,244	\$0	\$1,272,467	\$840,275	\$352,502

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	51.62%	34.08%	14.30%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$0	\$0	\$26,079
Asian American	\$0	\$117,631	\$4,500	\$62,089
Hispanic American	\$0	\$0	\$625	\$5,517
Women	\$0	\$1,000	\$69,927	\$121,045

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	7.40%
Asian American	0.00%	9.24%	0.54%	17.61%
Hispanic American	0.00%	0.00%	0.07%	1.57%
Women	0.00%	0.08%	8.32%	34.34%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	0.00%	0.00%	105.69%
Asian American	0.00%	No Goal	17.85%	220.17%
Hispanic American	0.00%	0.00%	1.24%	31.30%
Women	0.00%	0.46%	83.22%	137.36%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	15.11%	F	1	2.25
Asian American	77.64%	B	4	
Hispanic American	4.90%	F	1	
Women	48.24%	C	3	



# Office of Emergency Management

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$6,976,924	\$0	\$3,319,264	\$2,036,620	\$1,621,041

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	47.57%	29.19%	23.23%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$27,019	\$0	\$31,583
Asian American	\$0	\$102,161	\$4,800	\$24,634
Hispanic American	\$0	\$4,645	\$0	\$117,691
Women	\$0	\$137,357	\$0	\$242,151

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

Category	C	PS	SS	G
Black American	0.00%	0.81%	0.00%	1.95%
Asian American	0.00%	3.08%	0.24%	1.52%
Hispanic American	0.00%	0.14%	0.00%	7.26%
Women	0.00%	4.14%	0.00%	14.94%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	6.78%	0.00%	27.83%
Asian American	0.00%	No Goal	7.86%	19.00%
Hispanic American	0.00%	1.75%	0.00%	145.20%
Women	0.00%	24.34%	0.00%	59.75%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	9.69%	F	1	1.5
Asian American	12.79%	F	1	
Hispanic American	34.57%	D	2	
Women	25.46%	D	2	



# Office of the Comptroller

Reference: Local Law 1 Target Spending Percent

Category	C	PS	SS	G
Black American (BA)	8%	12%	12%	7%
Asian American (AA)	8%	No Goal	3%	8%
Hispanic American (HA)	4%	8%	6%	5%
Women (W)	18%	17%	10%	25%

C: Construction PS: Professional Services SS: Standard Services G: Goods

Reference: Grade Scale

Weighted %	Score	Avg. Score	Grade
> 80	5	> 4.25	A
> 60	4	> 3.25	B
> 40	3	> 2.25	C
> 20	2	> 1.25	D
< 20	1	< 1.25	F

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## Step 1: Total Eligible Spending Per Industry

Total Reported Spending	C	PS	SS	G
\$13,509,340	\$0	\$12,458,827	\$386,707	\$663,806

## Step 2: Weighted Matrix (Industry Spending/Total Eligible Spending)

Category	C	PS	SS	G
BA, HA, W	0.00%	92.22%	2.86%	4.91%
AA		No Goal		

## Step 3: Actual LL1 M/WBE Spending

Category	C	PS	SS	G
Black American	\$0	\$155,160	\$1,850	\$13,240
Asian American	\$0	\$748,446	\$3,199	\$178,236
Hispanic American	\$0	\$1,005,390	\$0	\$43,681
Women	\$0	\$885,584	\$183,839	\$63,133

## Step 4: Actual Spending Percentage (Actual LL1 M/WBE Spending/Industry Spending)

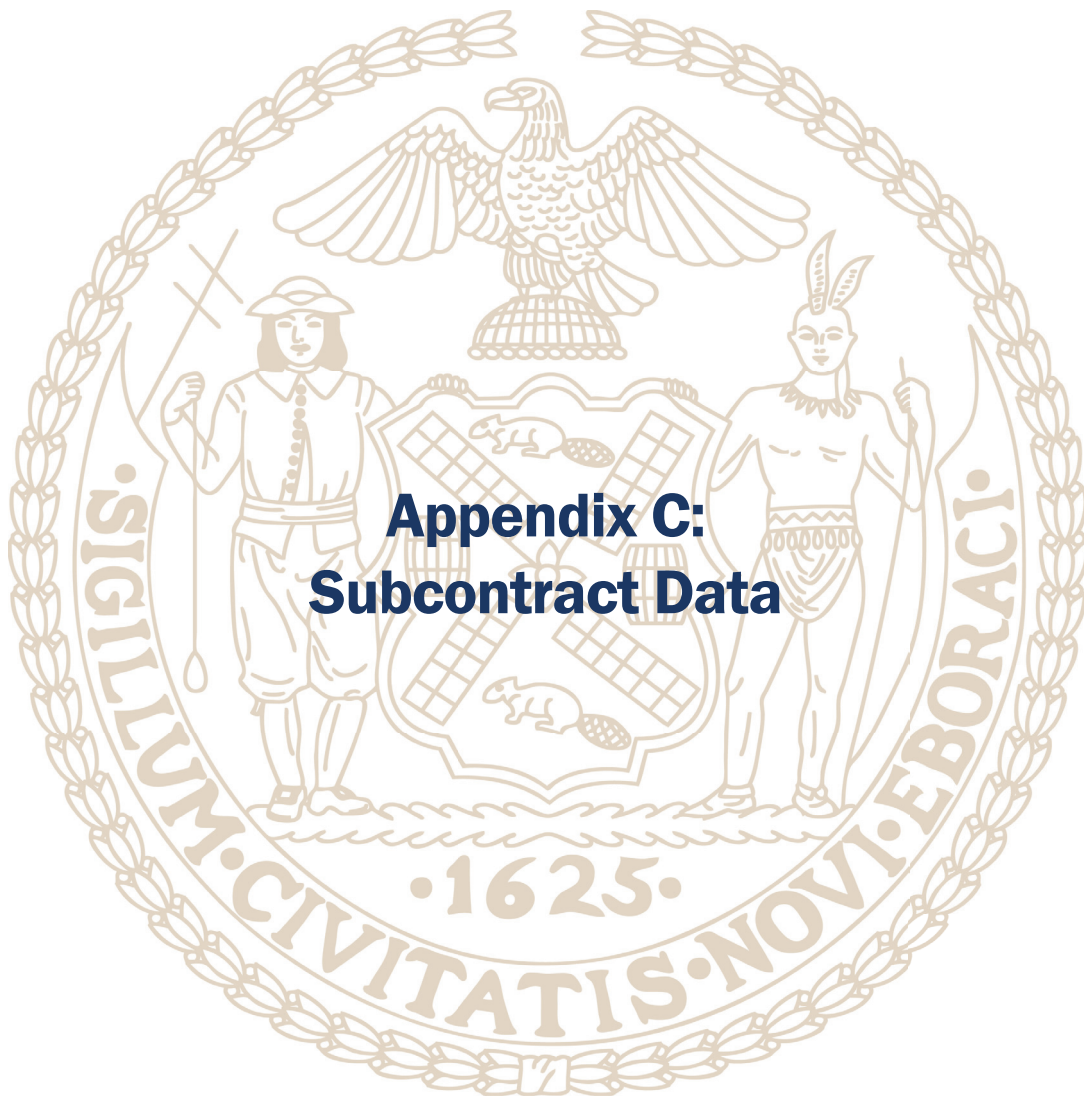
Category	C	PS	SS	G
Black American	0.00%	1.25%	0.48%	1.99%
Asian American	0.00%	6.01%	0.83%	26.85%
Hispanic American	0.00%	8.07%	0.00%	6.58%
Women	0.00%	7.11%	47.54%	9.51%

## Step 5: LL1 M/WBE Spending as Percentage of Target Achieved (Actual Spending Percentage/LL1 Target)

Category	C	PS	SS	G
Black American	0.00%	10.38%	3.99%	28.49%
Asian American	0.00%	No Goal	27.57%	335.63%
Hispanic American	0.00%	100.87%	0.00%	131.61%
Women	0.00%	41.81%	475.40%	38.04%

## Step 6: Final Score

Minority Group	Weighted Grade	Grade	Score	Final
Black American	11.09%	F	1	3.5
Asian American	222.23%	A	5	
Hispanic American	99.49%	A	5	
Women	54.04%	C	3	



**Appendix C:  
Subcontract Data**



## New York Citywide (City)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$466,161,840		\$88,908,226			\$377,253,615	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$16,446,662	\$9,900	\$3,661,389	\$1,695,804	\$21,813,755	
Asian American	\$9,297,894	\$19,197	\$0	\$440,813	\$9,757,904	
Hispanic American	\$14,614,170	\$401,033	\$11,942,942	\$224,067	\$27,182,211	
Women	\$19,175,695	\$565,069	\$9,480,422	\$933,169	\$30,154,355	
Industry Total	\$59,534,420	\$995,199	\$25,084,753	\$3,293,853	\$377,253,615	

## Administration for Children's Services (ACS)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$44,800		\$0			\$44,800	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$44,800	

## Business Integrity Commission (BIC)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$0		\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$0	

## Civilian Complaint Review Board (CCRB)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$0		\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$0	

## Commission on Human Rights (CCHR)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Department for the Aging (DFTA)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Department of Buildings (DOB)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$2,440,279	\$0			\$2,440,279	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$2,440,279

## Department of City Planning (DCP)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$467,611	\$255,213			\$212,398	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$112,230	\$0	\$112,230
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$18,382	\$0	\$18,382
Women	\$0	\$0	\$124,601	\$0	\$124,601
Industry Total	\$0	\$0	\$255,213	\$0	\$212,398

## Department of Citywide Administrative Services (DCAS)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$1,739,507		\$1,151,480			\$588,027	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$59,700	\$0	\$59,700	
Asian American	\$492,321	\$0	\$0	\$0	\$492,321	
Hispanic American	\$0	\$0	\$75,000	\$0	\$75,000	
Women	\$0	\$0	\$524,459	\$0	\$524,459	
Industry Total	\$492,321	\$0	\$659,159	\$0	\$588,027	

## Department of Consumer Affairs (DCA)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$0		\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$0	

## Department of Correction (DOC)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$2,448,791		\$426,714			\$2,022,077	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$412,690	\$0	\$14,024	\$0	\$426,714	
Industry Total	\$412,690	\$0	\$14,024	\$0	\$2,022,077	

## Department of Cultural Affairs (DCLA)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$172,500		\$0			\$172,500	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$172,500	

## Department of Design and Construction (DDC)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$249,162,502		\$35,253,531			\$213,908,971	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$4,439,933	\$0	\$1,192,900	\$1,548,459	\$7,181,293	
Asian American	\$4,412,428	\$0	\$0	\$365,673	\$4,778,101	
Hispanic American	\$4,591,751	\$0	\$10,755,333	\$170	\$15,347,254	
Women	\$4,326,396	\$0	\$3,261,856	\$358,632	\$7,946,884	
Industry Total	\$17,770,508	\$0	\$15,210,089	\$2,272,934	\$213,908,971	

## Department of Environmental Protection (DEP)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$87,313,816		\$18,083,710			\$69,230,106	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$960,625	\$0	\$1,880,917	\$142,098	\$2,983,640	
Asian American	\$2,754,619	\$0	\$0	\$27,750	\$2,782,368	
Hispanic American	\$893,638	\$0	\$449,559	\$209,952	\$1,553,148	
Women	\$6,125,181	\$0	\$4,444,887	\$194,485	\$10,764,553	
Industry Total	\$10,734,063	\$0	\$6,775,362	\$574,285	\$69,230,106	

## Department of Finance (DOF)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$3,885,272		\$409,728			\$3,475,544	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$161,788	\$247,940	\$409,728	
Industry Total	\$0	\$0	\$161,788	\$247,940	\$3,475,544	

## Department of Health and Mental Hygiene (DOHMH)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$13,250,253		\$0			\$13,250,253	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$13,250,253	

## Department of Homeless Services (DHS)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$0		\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$0	

## Department of Housing Preservation and Development (HPD)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$1,974,399		\$36,796			\$1,937,603	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$1,500	\$0	\$0	\$4,877	\$6,377	
Hispanic American	\$0	\$0	\$4,800	\$3,300	\$8,100	
Women	\$0	\$0	\$22,319	\$0	\$22,319	
Industry Total	\$1,500	\$0	\$27,119	\$8,177	\$1,937,603	

## Department of Information Technology and Telecommunications (DoITT)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$5,520,314		\$0			\$5,520,314	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$5,520,314	

## Department of Parks and Recreation (DPR)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$17,936,817		\$7,415,170			\$10,521,647	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$1,228,374	\$9,900	\$90,512	\$0	\$1,328,785	
Asian American	\$1,155,446	\$0	\$0	\$0	\$1,155,446	
Hispanic American	\$2,389,454	\$0	\$50,521	\$0	\$2,439,975	
Women	\$2,454,141	\$0	\$11,376	\$25,447	\$2,490,963	
Industry Total	\$7,227,414	\$9,900	\$152,408	\$25,447	\$10,521,647	

## Department of Probation (DOP)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$0		\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$0	

## Department of Sanitation (DSNY)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$4,970,982		\$264,115			\$4,706,867	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$18,600	\$0	\$0	\$0	\$18,600	
Hispanic American	\$6,351	\$0	\$0	\$0	\$6,351	
Women	\$7,201	\$0	\$231,962	\$0	\$239,164	
Industry Total	\$32,152	\$0	\$231,962	\$0	\$4,706,867	

## Department of Small Business Services (SBS)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$3,450		\$0			\$3,450	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$0	\$0	\$0	\$0	\$0	
Asian American	\$0	\$0	\$0	\$0	\$0	
Hispanic American	\$0	\$0	\$0	\$0	\$0	
Women	\$0	\$0	\$0	\$0	\$0	
Industry Total	\$0	\$0	\$0	\$0	\$3,450	

## Department of Transportation (DOT)

Total Reported Spending		LL1 Eligible Spending			Non Eligible Spending	
\$59,791,597		\$19,634,121			\$40,157,476	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total	
African American	\$9,817,729	\$0	\$76,406	\$5,247	\$9,899,382	
Asian American	\$123,265	\$19,197	\$0	\$42,513	\$184,975	
Hispanic American	\$2,907,110	\$401,033	\$589,348	\$10,645	\$3,908,136	
Women	\$4,638,920	\$565,069	\$350,519	\$87,119	\$5,641,628	
Industry Total	\$17,487,024	\$985,299	\$1,016,273	\$145,526	\$40,157,476	



## Department of Youth and Community Development (DYCD)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$243,755	\$0			\$243,755	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$243,755

## Fire Department (FDNY)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$14,795,197	\$5,977,649			\$8,817,548	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$248,725	\$0	\$248,725
Asian American	\$339,716	\$0	\$0	\$0	\$339,716
Hispanic American	\$3,825,866	\$0	\$0	\$0	\$3,825,866
Women	\$1,211,165	\$0	\$332,631	\$19,545	\$1,563,342
Industry Total	\$5,376,747	\$0	\$581,356	\$19,545	\$8,817,548

## Human Resources Administration (HRA)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Landmarks Preservation Commission (LPC)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Law Department (Law)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## NYC Taxi and Limousine Commission (TLC)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Office of Administrative Trials and Hearings (OATH)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Office of Emergency Management (OEM)

Total Reported Spending	LL1 Eligible Spending			Non Eligible Spending	
\$0	\$0			\$0	
LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$0	\$0	\$0
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$0	\$0	\$0

## Office of the Comptroller (OCC)

Total Reported Spending	LL1 Eligible Spending	Non Eligible Spending
\$193,020	\$155,160	\$37,860

LL1 Sub Spending	Construction	Goods	Professional Services	Standard Services	M/WBE Total
African American	\$0	\$0	\$155,160	\$0	\$155,160
Asian American	\$0	\$0	\$0	\$0	\$0
Hispanic American	\$0	\$0	\$0	\$0	\$0
Women	\$0	\$0	\$0	\$0	\$0
Industry Total	\$0	\$0	\$155,160	\$0	\$37,860



**Appendix D:  
Data and Methodology**

Comptroller Stringer is committed to boosting M/WBE procurement in City agencies. A core part of that effort is improving transparency through an annual evaluation of the City's performance on M/WBE spending.

This report focuses on 31 mayoral agencies that account for the vast majority of M/WBE spending. In addition, the Comptroller's Office has been graded.

While both the Police Department (NYPD) and the Department of Investigation (DOI) are required to submit utilization plans under Local Law 1 (LL 1) and have significant spending, neither are given grades due to a prior agreement under which their individual vendor data is not included in Checkbook NYC for security reasons. As Checkbook NYC is the source of all agency spending data analyzed in this report, these agencies cannot be included.

As with gradebooks in FY 2015 and FY 2016, all certified M/WBE subcontractor payments subject to LL 1 entered into PIP by prime vendors are included in the agency letter grade calculations. M/WBE subcontractor payments default to the industry and contract characters of the prime contracting vendor.

As described below, agency grades are the result of a six-step process that compares agency spending with M/WBE certified vendors to total agency procurement spending in four industry categories established by Local Law 1: Construction, Professional Services, Standard Services, and Goods (contracts less than \$100,000). The ratio of M/WBE spending to total spending is then compared to the specific citywide participation goals laid out in LL 1 to determine a final grade based on performance.

## Data

### Availability

The FY 2017 spending transactions for prime vendors and their subcontractors used in this report were downloaded from Checkbook NYC. The analysis calculates spending by the agency listed as the contracting agency—the agency that registered a given contract and is directly responsible for not only setting contract specific participation goals, but also monitoring the contractor's progress in meeting those goals.

### Responsibility for Completeness

The Checkbook NYC data used in this report originated from the City's Financial Management System (FMS). In a significant percentage of spending, no award category was available in FMS, making it difficult to identify the industry in which the spending took place.

To correct for any missing data, the Comptroller's Office examined data from the expense category field in FMS and matched entries with industry data where possible. Using expense category data is less reliable than contract type and award category data, but including it provides a more accurate overall picture of agency spending than not including it. A percentage of spending could not be classified using this method and was therefore excluded from the calculations.

## Methodology

The following methodology was used to calculate each agency's grade. Each agency's individual grade calculation can be found in Appendix B.

### Step 1:

To calculate the FY 2017 M/WBE-eligible spending per industry, or the denominator, the transactions for Construction, Professional Services, Standard Services, and Goods (less than \$100,000) were added and totaled. Transactions labeled Individuals & Others, Human Services, Unknown, or Unclassified, as well as expense categories, contract types, and award methods that met specific criteria were not included. Those criteria cover transactions that are not subject to LL1, do not represent true procurement opportunities, and where there is no M/WBE availability.

### Step 2:

The analysis includes a weighted-average proportional to the spending in a given industry. For example, if 75 percent of an agency's M/WBE-eligible disbursements are Professional Services, 15 percent Standard Services, five percent Construction, and five percent Goods (less than \$100,000), then the final grade is most influenced by the Professional Services spending, as that is where the agency spends the greatest amount.

For each industry—Construction, Professional Services, Standard Services, and Goods (less than \$100,000) — the spending is divided by Step 1 to determine the percentage of total eligible spending in a given industry category.

### Step 3:

To calculate the FY 2017 LL 1 spending with M/WBE vendors, or the numerator, the transactions for each industry—Construction, Professional Services, Standard Services, and Goods (less than \$100,000)—were added and totaled for Black American, Asian American, Hispanic American, and Women, respectively.

### Step 4:

The FY 2017 LL 1 M/WBE spending as a percent of the eligible spending is calculated by dividing M/WBE spending (Step 3) by total eligible spending (Step 1) per industry and M/WBE category.

### Step 5:

To determine M/WBE spending as a percentage of relevant LL 1 participation goals, Step 4 was divided by the LL 1 participation goals. For example, if an agency spent four percent of its FY 2017 construction funds with a certain M/WBE category when the LL 1 goal is 8 percent, then that agency only reached 50 percent of the target. Note that Asian American Professional Services is not calculated since Local Law 1 has no goal for that category.



## Step 6:

Each M/WBE category was assigned a score based on its weighted-average across the four industries using the following formula:

80% - 100%	5
60% - 79%	4
40% - 59%	3
20% - 39%	2
0% - 19%	1

Next, the average of the four numbers was assigned a grade using the following formula:

4.25 - 5.00	A
3.25 - 4.00	B
2.25 - 3.00	C
1.25 - 2.00	D
0.00 - 1.00	F

## Grading Scale Rationale

The goal of this report is to drive behavioral change in agency procurement practices. With this in mind, assigning letter grades allows agencies to easily see where their efforts to do business with M/WBEs have succeeded or failed – creating a simple metric to help bring positive changes to procurement practices.

The model here is designed to reflect the principle that agencies must focus on hitting participation goals across all M/WBE categories in industries that make up their procurement. It does not provide high grades for agencies that did exceptionally well in one category yet perform poorly in others.

# Acknowledgments

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# Endnotes

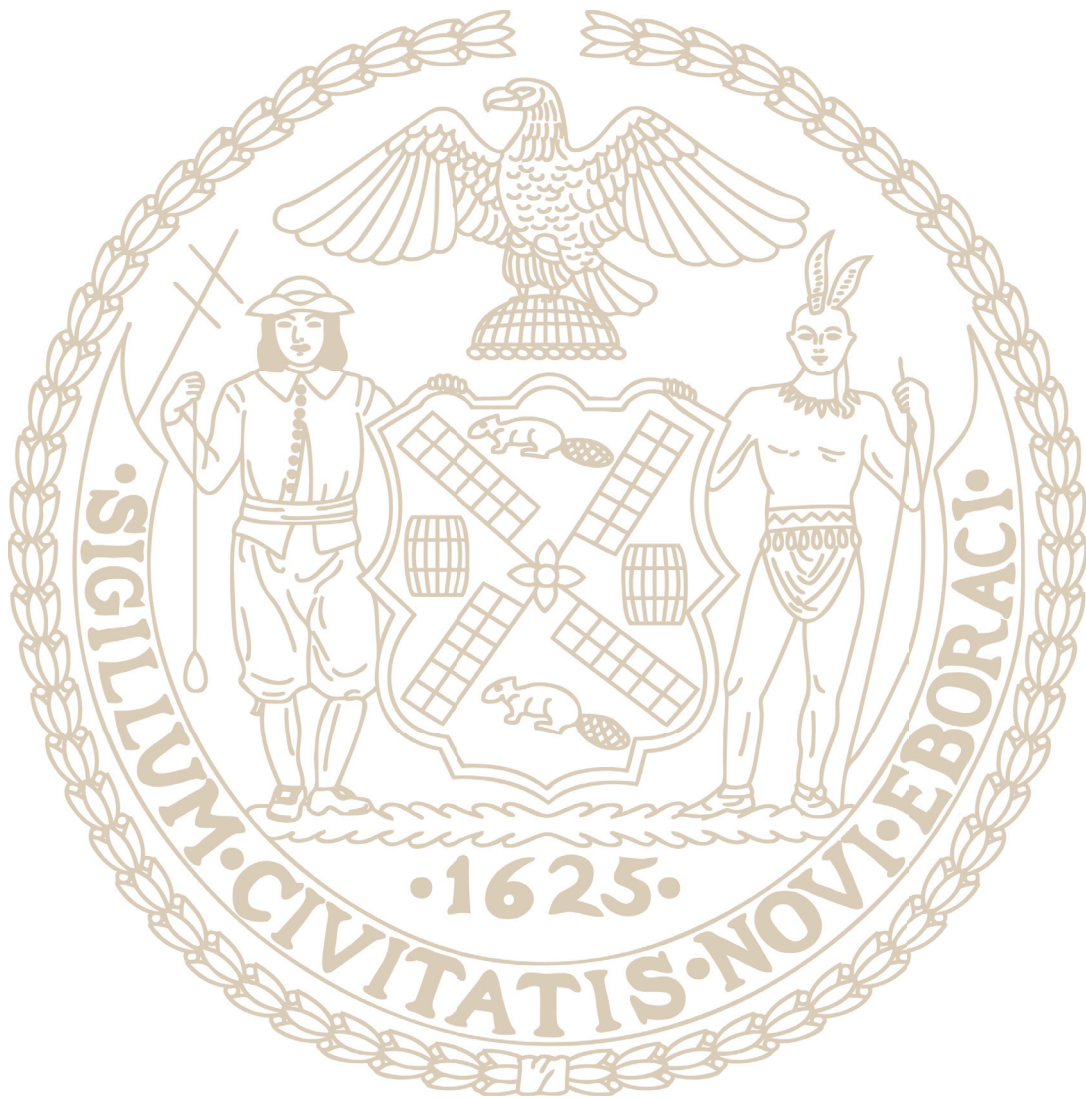
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1. U.S. Census Bureau. "Statistics for All U.S. Firms by Industry, Gender, and Race for the U.S., States, Metro Areas, Counties and Places: 2012." 2012 Survey of Business Owners (SB1200cCSA01). The Comptroller's Office has documented the persistent economic disparities in New York City in numerous publications including in the 2016 "Making the Grade" report and a report titled "The New Geography of Jobs: A Blueprint for Strengthening NYC Neighborhoods." Both reports can be found on the Comptroller's website at: <http://comptroller.nyc.gov/wp-content/uploads/documents/Making-the-Grade-2016.pdf> and <http://comptroller.nyc.gov/reports/the-new-geography-of-jobs-a-blueprint-for-strengthening-nyc-neighborhoods/>.
2. [http://www.nmsdc.org/wp-content/uploads/Economic\\_Impact\\_Report\\_FINAL.pdf](http://www.nmsdc.org/wp-content/uploads/Economic_Impact_Report_FINAL.pdf)
3. <https://comptroller.nyc.gov/reports/making-the-grade/overview/>
4. The City's \$16 billion goal under the OneNYC program includes certain non-mayoral agencies. See: <https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/OneNYC%20MWBE%20Bulletin%20FY2015%20and%20FY2017.pdf>
5. <http://www1.nyc.gov/office-of-the-mayor/news/775-16/mayor-de-blasio-bold-new-vision-the-city-s-m-wbe-program/#/0>
6. <http://www1.nyc.gov/office-of-the-mayor/news/343-17/de-blasio-administration-reaches-5-000-city-certified-m-wbes>
7. [https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017\\_AgencyProcurementIndicators.pdf](https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017_AgencyProcurementIndicators.pdf)
8. [https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017\\_AgencyProcurementIndicators.pdf](https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017_AgencyProcurementIndicators.pdf)
9. <https://www.whitehouse.gov/sites/whitehouse.gov/files/omb/budget/fy2018/com.pdf> and [https://www.washingtonpost.com/graphics/politics/trump-presidential-budget-2018-proposal/?utm\\_term=.ea4e643a7c29](https://www.washingtonpost.com/graphics/politics/trump-presidential-budget-2018-proposal/?utm_term=.ea4e643a7c29)
10. Checkbook NYC. Top vendors excludes human services, unions, government agencies, and other quasi-governmental entities. See: <http://checkbooknyc.com/>
11. City of Richmond v. J. A. Croson Co. 488 U.S. 469 (1989)
12. <http://www.nytimes.com/1992/02/11/nyregion/dinkins-plan-gives-minority-concerns-more-in-contracts.html>
13. <http://www.nytimes.com/1994/01/25/nyregion/giuliani-revamps-minority-program-on-city-contracts.html>
14. <http://legistar.council.nyc.gov/View.ashx?M=F&ID=665596&GUID=DD91681B-1401-4DF8-8F55-6A06AAF0C5E1>
15. <http://www.nyc.gov/html/ddc/downloads/pdf/obo/law05129.pdf>
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17. <http://legistar.council.nyc.gov/View.ashx?M=F&ID=2262141&GUID=A43AAEF2-26EA-4033-887F-A035ADC0B967>
18. <http://www1.nyc.gov/office-of-the-mayor/news/652-15/de-blasio-administration-over-1-6-billion-minority-women-owned-business>
19. <http://www1.nyc.gov/office-of-the-mayor/news/775-16/mayor-de-blasio-bold-new-vision-the-city-s-m-wbe-program/#/0>
20. <http://www1.nyc.gov/office-of-the-mayor/news/775-16/mayor-de-blasio-bold-new-vision-the-city-s-m-wbe-program/#/0>
21. <http://www1.nyc.gov/office-of-the-mayor/news/343-17/de-blasio-administration-reaches-5-000-city-certified-m-wbes>
22. <http://www1.nyc.gov/office-of-the-mayor/news/019-17/mayor-bill-de-blasio-m-wbe-firms-win-bids-build-hundreds-affordable-homes-six/#/0>
23. <http://www1.nyc.gov/office-of-the-mayor/news/069-17/mayor-de-blasio-new-partnership-boost-m-wbe-contracting-opportunities>
24. <http://www1.nyc.gov/office-of-the-mayor/news/169-17/de-blasio-administration-new-revolving-loan-fund-help-m-wbes-gain-access-capital>
25. <https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/FY17%20MWBE%20Compliance%20Report.pdf>
26. <http://www1.nyc.gov/office-of-the-mayor/news/169-17/de-blasio-administration-new-revolving-loan-fund-help-m-wbes-gain-access-capital>
27. These New York State and City bills have passed both houses of the State legislature and the City Council respectively. They are currently awaiting final approval from the Office of the New York State Governor and the Office of the New York City Mayor.
28. <http://nyassembly.gov/leg/?term=2017&bn=A02819> and <https://www.nysenate.gov/legislation/bills/2017/S3018>
29. The New York State Disparity study notes that limiting the size of eligible businesses criterion was considered to be a means to avert a legal challenge. It calls the personal net worth certification criterion excessive. It recommends

that certain assets be removed, i.e. life insurance, pension benefits, stock investments, and other personal property requirements. [https://esd.ny.gov/sites/default/files/Vol\\_%20III\\_NYS\\_PersonalNetWorth.pdf](https://esd.ny.gov/sites/default/files/Vol_%20III_NYS_PersonalNetWorth.pdf)

30. <http://nyassembly.gov/leg/?bn=A08508&term=2017> and <https://www.nysenate.gov/legislation/bills/2017/S6513/amendment/B>
31. <http://legistar.council.nyc.gov/LegislationDetail.aspx?ID=2895217&GUID=1613D9B6-3995-4194-9CBF-2DE496AF4702>
32. [https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017\\_AgencyProcurementIndicators.pdf](https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017_AgencyProcurementIndicators.pdf)
33. The FY 2014 Making the Grade report found that the City spent a total of \$346.4 million with M/WBEs. See: [https://comptroller.nyc.gov/wp-content/uploads/documents/Making\\_the\\_Grade.pdf](https://comptroller.nyc.gov/wp-content/uploads/documents/Making_the_Grade.pdf)
34. Checkbook NYC. See: <http://checkbooknyc.com/>
35. While Local Law 1 compliance reports measure progress towards goals in agency utilization plans, they are based on projected spending off the registered value of contracts that can often span multiple years, rather than actual spending with M/WBEs, which is a less meaningful measure of success.
36. [https://www.mbda.gov/sites/mbda.gov/files/migrated/files-attachments/ContractingBarriers\\_AReviewofExistingDisparityStudies.pdf](https://www.mbda.gov/sites/mbda.gov/files/migrated/files-attachments/ContractingBarriers_AReviewofExistingDisparityStudies.pdf)
37. According to the City's Procurement Indicators Report, in FY 2017 there was one contract for \$29.9 million awarded to an M/WBE, in FY 2016 there was one contract for \$34.9 million awarded to an M/WBE, and in FY 2015 there were no contracts above \$25 million awarded to M/WBEs. See: <https://www1.nyc.gov/site/mocs/resources/publications.page>
38. Checkbook NYC; excludes human services, unions, government agencies, and other quasi-governmental entities. See: <http://checkbooknyc.com/>
39. Checkbook NYC. See: <http://checkbooknyc.com/>
40. Local Law 1 of 2013 [http://www.nyc.gov/html/ddc/downloads/pdf/obo/NYC\\_Local\\_Law\\_1.pdf](http://www.nyc.gov/html/ddc/downloads/pdf/obo/NYC_Local_Law_1.pdf)
41. According to the City's Procurement Indicator's Report there were 110 large contracts awarded in FY 2014, 126 large contracts awarded in FY 2015, 136 large contracts awarded in FY 2016 and 140 large contracts awarded in FY 2017. See: <https://www1.nyc.gov/site/mocs/resources/publications.page>
42. According to the City's Procurement Indicator's Report Appendix J, the Department of Citywide Administrative Services had \$309.2 million in large contracts approved, the Department of Transportation had \$496.3 million in large contracts approved, and Department of Sanitation had \$3.1 billion in large contracts approved. See: <https://www1.nyc.gov/site/mocs/resources/AppendicesIndicatorsFY17.page>
43. [https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017\\_AgencyProcurementIndicators.pdf](https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017_AgencyProcurementIndicators.pdf)
44. New York City Department of Small Business Services Directory, current as of 10/17/2017 <http://mtprawwsbswtp1-1.nyc.gov/Search.aspx>
45. [http://www.nyc.gov/html/ddc/downloads/pdf/obo/NYC\\_Local\\_Law\\_1.pdf](http://www.nyc.gov/html/ddc/downloads/pdf/obo/NYC_Local_Law_1.pdf)
46. [https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017\\_AgencyProcurementIndicators.pdf](https://www1.nyc.gov/assets/mocs/downloads/pdf/MWBEReports/2017_AgencyProcurementIndicators.pdf)









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